



ROWING

Australia



Rowing Australia
Annual Report 2017



In appreciation

Rowing Australia would like to thank the following partners and sponsors for the continued support they provide to rowing:

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World Rowing (FISA)

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Destination New South Wales

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Corporate Travel Management
VJ Ryan & Co
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Key Foundations

National Bromley Trust
Olympic Boat Fleet Trust
Bobby Pearce Foundation

Photo Acknowledgements

Igor Meijjer
Narelle Spangher
Delly Carr
Ron Batt
Brett Frawley



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Rowing Australia Limited 2017 Office Bearers

Board of Rowing Australia

Rob Scott	President and Chairman (appointed 1 October, 2014)
Sally Capp	Director (appointed 20 May, 2013, resigned 10 August 2017)
Ben Dodwell	Director (appointed 10 August 2017)
Andrew Guerin	Director (appointed 30 November, 2013)
Flavia Gobbo	Deputy Chair, Director (appointed 19 December, 2012)
Merrick Howes	Director (appointed 29 May, 2014)
Hannah Every-Hall	Athletes' Director (appointed 31 October, 2016)
Andrew Rowley	Director (appointed 26 November, 2011)
Carmen Wearne	Director (appointed 12 August, 2013)
Bryan Weir	Director (appointed 24 May, 2015)

Council of Rowing Australia

Rob Scott	RA President and Chairman
Sarah Cook	New South Wales
Jim Gibson	Tasmania
Pat McNamara	Victoria
Emma Brown	Queensland
Craig James	Western Australia
Greg Melbourne	South Australia
David Bagnall	Australian Capital Territory

Other Key Personnel

James Peters	Appeal Tribunal Permanent Chair
Greg Smith	Umpires Committee Chair
Allan Nicol	Masters Commission Chair
James Lowe	Bromley Trust Administrator
Wayne Diplock	Team Manager—Senior A
Andrew Service	Team Manager—U23
Naomi Wagstaff	Team Manager—U21
Georgie Priddis	Team Manager—Junior
Dr. Charles Howse	Principal Medical Officer
Geoff Rees	Principal Legal Advisor

2017 Selection Panel

Dr. Victoria Roberts	Chairman of Selectors—Senior A
Robyn Selby-Smith	Chairman of Selectors—Underage—U23, U21, Junior and Para-Rowing
Ian Wright	Selector—Senior A Men
Mark Prater	Selector—Senior A Men
Andrew Randell	Selector—Senior A Men
John Keogh	Selector—Senior A Women
Ellen Randell	Selector—Senior A Women
Tom Westgarth	Selector—Senior A Women
Simon Burgess	Selector—U23, U21, Junior and Para-Rowing
Lyll McCarthy	Selector—U23, U21, and Junior
Gordon Marcks	Selector—Para-Rowing

2017 Selection Ombudsman

Mark Williams	Ombudsman—Senior A and Underage/Para Selection Trials
John Boulton	Ombudsman—U23, U21 & Junior

Integrity Officers

Robert Cook
Peter Kerr

Staff & Contractors

Michael Scott	Chief Executive Officer (until December 2017)
Bernard Savage	Performance Director
Jaime Fernandez	Deputy Performance Director

Katherine Ginbey	Chief Commercial Officer
Matt Treglown	Chief Operating Officer
Alastair Robertson	Head of Finance and Administration
Ian Wright	Men's Head Coach
John Keogh	Women's Head Coach
Lyall McCarthy	Pathways Head Coach
Ellen Randell	Women's Senior Coach
Tom Westgarth	Women's Senior Coach
Mark Prater	Men's Senior Coach
Andrew Randell	Men's Senior Coach
Wayne Diplock	High Performance Operations Manager
Gordon Mareks	Senior Coach Para-Rowing
Dr. Tony Rice	Rowing Science Lead
Bronwen Lundy	Lead Nutritionist
Phil Cossens	Lead Physiotherapist
Dr. Nathan Versey	Physiologist—Men's NTC
Erin McCleave	Physiologist—Women's NTC
Tristan Shipsides	Physiotherapist—Women's NTC
Samantha Lewis	Nutritionist—Women's NTC
John Mitchell	Strength and Conditioning—Men's NTC (until October 2017)
Michael Speranza	Strength and Conditioning—Men's NTC (from October 2017)
Brett Smith	Specialist Sports Science Consultant—Men's NTC
Lucy Benjamin	Media & Communications Manager
Ron Batt	National Community Development and Education Officer
Nadine Morrison	National Community Development and Education Coordinator
Cameron Allen	Competition Manager—Events (until February 2017)
Alice Evans	National Events Coordinator (from February 2017)
Clare Phillips	Finance Manager
Bridgit Plummer	Marketing and Sponsorship Coordinator
Cassie Powter	Office Manager and Executive Assistant (until July 2017)
Jaimee Newick	Office Manager and Executive Assistant (from October 2017)
Naomi Wagstaff	High Performance Administration Coordinator
Georgie Priddis	High Performance Operations Coordinator
Tara Huntly	Para-Rowing Talent Development Coordinator (until August 2017)
Dr. Charles Howse	Principal Medical Officer (until December 2017)
Rob Winkworth	High Performance Administration Officer (until August 2017)
Kathleen Hextell	Consultant
John Driessen	Consultant
Brendan Lynch	Consultant
David Young	NSWIS—Strength and Conditioning—Women's NTC
Rhian Bird	NSIWS—Personal Excellence—Women's NTC

Life Members

Robert R Aitken, MBE (Deceased)
Peter Antonie, OAM
Reinhold Batschi, OAM
John Boulton, AM
John D Coates, AC
Berry Durston, AM (Deceased)
Michael Eastaughffe
Barbara Fenner
Andrew Guerin
The Honourable Paul Guest QC, OAM
Dr Stephen Hinchy, OAM
Margaret Mackenzie, OAM
Michael McKay, OAM
James Tomkins, OAM
Noel Wilkinson, BEM, OAM (Deceased)
David Yates



Company Directors and Chief Executive Officer

Rowing Australia is fortunate to have a Board and Senior Management Team that collectively possess a fantastic mix of governance, financial, sporting and other qualifications and experience that ensure the sport is adequately equipped to lead Australian rowing through the next exciting phase of our development.

The qualification of the Directors and CEO of Rowing Australia Ltd at the conclusion of the period of this Annual Report are laid out below:

President and Chairman

Rob Scott

Rob Scott is the CEO of Wesfarmers Limited. Prior to his appointment as CEO, Rob held a number of leadership roles with Wesfarmers including Managing Director of the Industrials Division, Finance Director of the Coles Group and Managing Director of Wesfarmers Insurance. He previously worked with Deutsche Bank in Asia and Australia in various investment banking roles. He is a member of the University of WA Business School Advisory Board.

Rob is a dual Olympian in rowing, having stroked the Eight at the Barcelona Olympics in 1992 and a silver medallist from the 1996 Atlanta Olympics in the Pair. He started his rowing career in Perth Western Australia and was a scholarship holder at the AIS for a number of years. He was the WA Sports Star of the Year in 1997.

Rob holds a Master of Applied Finance degree from Macquarie University and a Bachelor of Commerce degree from the Australian National University. He is a qualified Chartered Accountant and has completed the Advanced Management Program at Harvard Business School.

Rob currently lives in Perth with his wife Liz (an Olympic gold medallist in water polo) and two children. He is McVilly-Pearce rower number 447.

Director, Deputy Chair

Flavia Gobbo

Flavia Gobbo is the Chair of WorkCover QLD. WorkCover is a government owned statutory body and is the main provider of workers' compensation insurance in Queensland. Flavia is also the Chair of ESTA, the Emergency Services Telecommunications Authority which provides the critical link between the community and emergency services for Triple Zero calls. She is also a Director of Employers Mutual Limited and the Deputy Chair of SecondBite, a not for profit food rescue organisation.

Flavia is an experienced commercial lawyer and was previously Senior Associate at King Wood Malletsons and then a member of the Senior Leadership team at Telstra Legal Services. At Telstra, Flavia worked in Competition law, Product Management, Marketing as well as Corporate Finance, Treasury and the Company Secretariat. These positions have given Flavia a valuable practical insight into a Director's regulatory and commercial responsibilities.

Flavia has been admitted as a legal practitioner of the Supreme Court of Victoria, Supreme Court of Queensland and the High Court of Australia.

On the water, Flavia was a successful rower at both State and National level and has competed at Masters level as a member of the University of Queensland Boat Club and now at Melbourne University Boat Club. She joined the Board of Rowing Australia in December 2012 and was appointed the Deputy-Chair of the Board in October 2014.

Flavia is the Chair of RA's High Performance Commission and is a member of the Audit and Risk Committee.

Director

Merrick Howes

Merrick Howes was appointed as a Director on the Rowing Australia Board in May 2014. He is also the Chairman of RA's Audit and Risk Committee and has previously served on RA's High Performance Oversight Committee.

Merrick is a highly experienced senior executive with significant financial experience who is currently Managing Director of ACPA Pty Ltd, a part of the global debt financing firm Anchorage Capital, and has previously founded and run Shearwater Capital, and held senior financial executive positions at Goldman Sachs JB Were, Merrill Lynch and Macquarie Bank.

In addition to his significant business expertise Merrick also enjoyed a successful rowing career including winning a Commonwealth Games silver medal, representing Australia at four World Championships and winning numerous Australian championship titles. He is McVilly-Pearce rower number 354.

Director

Bryan Weir

Bryan Weir was elected to the Rowing Australia Board in May of 2015. An accomplished rower, Weir represented Australia in the Men's Coxless Pair in the World Rowing Championships in Lucerne in 1974 and was part of the New South Wales King's Cup Eight in 1976. At a rowing administration level, prior to his role with Rowing Australia, he has held the positions of Deputy President of Rowing New South Wales, Board Member of the Sydney International Rowing Regatta and President of Mosman Rowing Club.

Bryan graduated from the University of New South Wales with degrees in Law and Commerce in 1976. He joined the law firm Freehill Hollingdale & Page (now Freehills), becoming a partner in 1980. In 1993, he left Freehills to become a divisional Director of Macquarie Bank, where he remained until 1998. Since then he has (with a business partner) established and operated a private investment and advisory group, while he is also a Director of L.J. Hooker Ltd, a position he has held since 2014.

Bryan is the Chair of RA's National Rowing Participation and Development Commission. He is McVilly-Pearce rower number 214.

Director

Andrew Rowley

Andrew Rowley has had a long involvement with rowing, having spent the last 25 years in the sport as a participant and administrator. Andrew's service to the rowing community has included various roles on the Board of Rowing NSW over 11 years, including as a Board member, Deputy President and President. Following the conclusion of his time on the Rowing NSW Board, Andrew representing NSW as a Councillor to Rowing Australia, a role he held until his election to the RA Board.

In his professional career, Andrew has held a number of commercial and not for profit roles, including AVJennings, the Inaugural CEO of the Steve Waugh Foundation and his current role as the Managing Director of Ability First Australia.

Director

Carmen Wearne

Carmen Wearne (nee Klomp) brings a unique combination of rowing and corporate experience to the Board and her impressive credentials will further strengthen the skills

mix of the RA Board in line with the ASC's mandatory governance principles.

Carmen represented Australia at the 1996 Olympic Games and four World Championships between 1990 and 2000, winning three Gold, two Silver and five Bronze medals at International level during that time, including a World Championship Bronze medal.

Following her rowing career, Carmen has forged a career in marketing, client experience and business development, predominately in the Consulting industry. Carmen is currently the Head of Strategic Clients at Deloitte and has previously led Business Development for Ashurst's Corporate Division and has held senior roles within Ernst & Young in the UK. She is McVilly-Pearce rower number 507.

Director

Ben Dodwell

Ben Dodwell brings a vast amount of corporate experience to the Rowing Australia Board and is the current Head of Real Estate at Folkestone Limited an ASX listed real estate development and funds management business with funds under management in excess of \$1.5 Billion. He is a member of the Folkestone Executive Committee, a Director, Board and Committee member of Folkestone subsidiary companies and actively contributes to the not for profit sector. Previously, he has held a number of senior executive roles at Stockland and Lend Lease where he has been responsible for the business operations and profitability of real estate investment portfolios and development pipelines.

Ben is an Olympic, World Championship and Commonwealth rowing medallist having attended three Olympics, six World Championships, and three Commonwealth Regattas and is also the winner of seven Kings Cup medals. He is McVilly-Pearce rower number 481.

Director

Andrew Guerin

Andrew Guerin is a life member of Mercantile Rowing Club with a long history of Club administration and coaching. He is a past Australian junior team member and a successful lightweight oarsman. He was an Australian team manager which included the 1992 & 1996 Olympic Games and numerous World Championships. He is a current international rowing umpire having officiated at the 2000 Olympic Games and two World Championships.

Company Directors and Chief Executive Officer (continued)

His current passion is for rowing history which he records on his website www.rowinghistory-aus.info. He has also served as President of Rowing Victoria and Victorian Councillor to Rowing Australia, and is currently a trustee of the Bromley Trust and a life member of Rowing Australia.

In his non-rowing life, he is lawyer and also governance professional being a Fellow of Chartered Secretaries Australia.

Director, Athletes' Representative

Hannah Every-Hall

As an athlete, Hannah Every-Hall first competed for Australia at the Nations Cup in 1999 in Hamburg, Germany where she won the U23 Lightweight Women's Double Sculls. She went on to represent Australia at seven World Rowing Cups and multiple World Championships, as well as representing Australia in the Lightweight Women's Double Sculls at the London 2012 Olympic Games.

Off the water, Hannah has a degree in Human Movement, as well as a Masters' Degree in Dietetics from Deakin University. She is also a member of FISA's Athletes' Commission, representing the Asia-Pacific region.

Hannah is the current Chair of the RA Athletes' Commission, a role she assumed in November 2016. She is McVilly-Pearce rower number 625.

Chief Executive Officer

Ian Robson

Ian Robson qualified as a chartered accountant and holds an Economics Degree from Monash University. His sports administration career began in 1989 with three years as Financial Controller and Football Manager of the Sydney Swans.

Ian was previously the inaugural Chief Executive of the Auckland Warriors, during which time he led its induction

as New Zealand's first professional club to play in the Australian Rugby League competition.

Ian then progressed to become the General Manager of Super League, before moving to the United Kingdom in 1998 to be the Marketing Director and then Chief Executive of Super League (Europe). Following these roles Ian was appointed as the Chief Executive of SportScotland in Edinburgh where he remained until 2004.

From 2004 to August 2009, Ian was Chief Executive of the Hawthorn Football Club, a period which included the 2008 AFL Premiership. Ian was then appointed Chief Executive of the Essendon Football Club in September 2009, and during this time membership and other key revenue drivers were taken to record high levels.

In August 2013, Ian was appointed Chief Executive of Melbourne Victory FC and oversaw a period of success, including the club winning the first ever domestic trophy treble in 2014/15 (A League's Premier Plate, Championship Trophy, and the FFA Cup).

Ian lives in Melbourne with his wife, Juliette and two children.



President's Report

2017 proved to be an inspiring and successful year for Rowing Australia as we commenced a new Olympic and Paralympic cycle. The year saw us complete the first full year of our new High Performance system and further develop and roll out our plans for growing participation and engagement within our sport.



Some of the highlights for the year were the World Championship wins and multiple silver and bronze medal performances from our Senior, Under 23 and Junior teams.

To see our Men's Four win gold for the first time in 26 years was certainly something special, along with seeing our Women's Four round off a spectacular undefeated season by being crowned champions in Sarasota. Erik Horrie continued to show his dominance in the PR1 Men's Single Scull, winning his fourth consecutive world title in the boat class.

It was also wonderful to see our Pathway athletes doing so well, with the U23 Men's Four and the Junior Men's Double winning gold at their respective World Championships in Europe in 2017.

Results such as these are not achieved without significant personal effort and sacrifice, exceptional teamwork and the support of many people at a personal and professional level. I thank and commend the rowers, coaches, support staff and other supporters that contributed to these performances. The work ethic and professionalism demonstrated by our team provides good base in the lead up to the Olympics and Paralympics in Tokyo as we consolidate and strengthen our new system.

I am pleased to report that the organisation is in a strong financial position and we are committed to developing rowing beyond our traditional focus on high performance. This includes developing our pathway programs at a state and club level and expanding our already growing group of indoor rowers through the work of our National Rowing Participation and Development Commission.

Our *Whole of Sport Plan* sees us identify key targets to reach each year and 2017 has seen us achieve a number of our deliverables. We worked hard to improve and further develop the Australian Indoor Rowing Championships,

with more participants this year, while we have also offered our 'Riggers' Sporting Schools Program across both primary and secondary schools and are looking to further expand the program across the country.

We have also achieved targets that will assist us to grow awareness and participation within rowing, by delivering priority actions from the National Events Strategy. This has included the creation of a coordinated national calendar along with investing in research that has provided insights on how we can grow our existing events and develop new events. We have also completed work in collaboration with our state associations on a new event hosting model which will be finalised in 2018.

A key target each year is improved international success, and this year our goals in this area were to fully implement our two National Training Centres and the bespoke State-based Talent Pathways Programs. 2017 successfully saw us complete the first intake of Men's and Women's NTC athletes, open the Hancock Prospecting Women's NTC and celebrate Australia finishing third on the medal table at the World Rowing Championships.

Importantly, building commercial diversity remains a key priority. After completing last year our National Commercial Framework, we now have developed a National Fundraising Plan and have created a business plan for sustainable community programs to grow reach and revenue opportunities. Importantly the key outcomes of these plans have seen Rowing Australia welcome two new sponsors to its ranks this year in Aon and 776BC who have joined Hancock Prospecting as partners until 2020. We have also secured funding from the Australian Sports Commission to help us deliver our fundraising plan.

The 2017 Aon Sydney International Rowing Regatta was a great success, with plenty of fantastic on-water competition and superb support from spectators and volunteers alike. We are extremely grateful for the support of the event by our strategic partner Destination NSW.

I would like to take this opportunity to thank all of Rowing Australia's partners, with a special mention to the continued support of the Australian Sports Commission and our principal partner Hancock Prospecting Limited and the Georgina Hope Foundation. Thank you to our Patron Mrs Gina Rinehart for her significant and ongoing support of our athletes and sport.

On behalf of the community, I would like to thank outgoing CEO, Michael Scott, who departed Rowing Australia at the end of 2017. In his time with RA, Michael worked hard to help us develop our High Performance

President's Report (continued)

strategy and to strengthen our finances. We wish him all the best with his new role at High Performance Sport New Zealand. We look forward to the contribution of our incoming CEO Ian Robson, whose skills, qualifications and experience will enable him to lead Australian rowing through the next exciting phase of our development.

Finally, I wish to recognise the team behind the teams. Our Australian Rowing Teams – Senior, Para, U23, U21 and Junior, could not do what they do without the support of a larger group of people. To the coaches, the staff, the families and the thousands of volunteers around the country who support our sport from schools, clubs and States – thank you for your dedication and work. You are a critical and integral part of our sport.

I would also like to acknowledge the significant time and effort that continues to be contributed by my fellow Directors on the Board of Rowing Australia, in a voluntary capacity, and extend my sincere gratitude to the staff of RA dedication and professionalism in service of the Australian rowing community.

We will keep working with you all to continue to deliver the best possible outcomes for our sport in 2018 and beyond.

Rob Scott
President and Chairman
Rowing Australia



Message from the Australian Sports Commission



Australian Government
Australian Sports Commission

The Australian Sports Commission (ASC) thanks all of our partner national sporting organisations (NSOs) for your continued hard work and commitment to excellence. All of you understand innately the importance of sport in Australian life. It's much more than a source of national identity and pride, it's the fabric that binds us together—a common language for all, with multiplier benefits in health, education, social cohesion and the economy.



There were many great sporting events to celebrate during the course of last year—the launch of both the AFL Women's competition and the National Netball League with prime-time TV coverage, the Richmond Tigers' win in the AFL, dominant performances by the Australian Ashes teams in the men's and the women's series, the Matildas winning the football Tournament of Nations and the Socceroos qualifying for this year's World Cup in Russia—just to pick a few.

Sport has traditionally been our national past-time. A competitive sporting spirit has been a natural part of our DNA. But like any industry, sport faces competition, from other entertainment options domestically or from other nations internationally. At the ASC, we are serious about taking on that competition.

We appreciate the willingness of NSOs to embrace this challenge. We commend athletes for their dedicated commitment to training for the Gold Coast 2018 Commonwealth Games and, further ahead, the Tokyo 2020 Olympic and Paralympic Games.

One of the most important long-term challenges for our country is to help our children be physically active, to participate in sport and enjoy its lifelong benefits.

The ASC's Sporting Schools program has reached more than 6,000 primary schools around Australia and a now includes targeted program for secondary schools. It is vital to ensure physical education is re-emphasised in the national school curriculum. To this end, the ASC has been doing ground-breaking work on physical literacy for young people and we look forward to rolling this out nationally in the year ahead.

As the national leadership organisation for sport in Australia, the ASC is excited by the enthusiasm that the Minister for Sport, Senator the Hon. Bridget McKenzie is showing for promoting physical activity for all Australians, and we continue to work with her on a National Sport Plan. This will create, for the first time, a comprehensive blueprint for Australian sport. It is an outstanding initiative and we thank the Minister for her commitment and those that have contributed for to the Plan.

Finally, I say a big thank you to the army of volunteers – parents, coaches, officials and administrators - who contribute their time and services for the good of Australian sport. You bring community strength, passion and great value to the identity, productivity, cohesion and health of our nation.

The ASC wishes you every success in the year ahead. We look forward to working closely with you for the common good of Australian sport.

John Wylie AM
Chair
Australian Sports Commission



Chief Executive Officer's Report



I was honoured to be appointed as the Chief Executive Officer of Rowing Australia (RA) in late 2017, and I have thoroughly enjoyed meeting the dedicated and highly skilled and committed athletes, coaches and administrators that are the lifeblood of the sport of rowing. Since joining the organisation I have been impressed by the strength and passion of the broader rowing community, and

have developed a great admiration for the athletes that continue to devote themselves to achieving world class performances on the international stage.

I am excited to be joining a sport which is pursuing ambitious strategic goals in all areas. Over the last few years RA has established a strategic framework for the sport which, with the support of our partners, has enabled RA to commence implementation of these strategic priorities, including progress across the breadth of our sport – from High Performance, to Pathways, Participation, Events, Corporate and Commercial activities.

In particular, I wish to thank our principal partner the Australian Sports Commission, our major sponsor Hancock Prospecting and the Georgina Hope Foundation, all of our partner organisations and commercial partners, our Member Associations, State Institute/Academy partners, and the members of the rowing community for their significant and valued contribution in the pursuit of these bold strategies.

I have provided below an overview of some of RA's major achievements throughout 2017. Further detail regarding the progress in each of Rowing Australia's key business areas is provided throughout this Annual Report.

- In partnership with NSWIS and Rowing NSW, planning and construction of the Women's National Training Centre in Penrith, a dedicated, world-class high performance training environment for our elite female athletes
- Gold Medals for the Men's Four, Women's Four, and to Erik Horrie in the PR1 Men's Single Scull, along with Silver Medals for the Lightweight Women's Quadruple Scull and Men's Coxed Pair, and a Bronze Medal in the Women's Double Scull, resulting in an overall ranking as the third placed nation at the Senior World Championships. I congratulate these athletes and their coaches, led by

the Head Coaches of each of the NTCs, on these outstanding achievements.

- A successful Under 23 World Championships regatta, featuring Gold in the Men's Four and Silver Medals in both the Women's Quadruple Scull and Women's Pair.
- A Gold Medal in the Men's Double Scull at the Junior World Championships, and an outstanding effort from the Under 21 Australia Team to retain the Trans-Tasman Series against New Zealand.
- Establishment of bespoke high performance pathways systems within each State that are designed to capitalise on the unique strengths within each location in identifying and developing emerging talent across our athlete and coach pools.
- Attracting additional revenue streams into the sport, including strengthening our commercial partnerships, most notably with RA's major sponsor Hancock Prospecting and the Georgina Hope Foundation.
- Developing a whole of sport digital strategy which will deliver a consistent and quality digital experience that meet the needs of rowing's participants.
- Conducting an expanded Australian Indoor Rowing Championships which attracted 730 competitors across 24 centres, with over 21 indoor rowing records broken during the event.
- Expansion of the 'Riggers' Sporting Schools program in 18 locations across the country, introducing over 400 new athletes to the sport.
- Successful delivery of the 2017 Aon Sydney International Rowing Regatta (SIRR) and Australian Masters Rowing Championships, continuing to provide our elite rowers with quality pinnacle events and experiences.
- Conducting a review of RA's culture to ensure that our athletes, coaches, staff and others operate in a manner that reinforces our shared values and behaviours, and creates a positive environment for everyone involved in our organisation.

I am excited to lead RA to build on these successes and, we recognise that there are opportunities for growth and improvement within our sport. To this end, RA's focus areas over the next 12 months will be: to grow the number of people participating in our sport through exciting programs such as Riggers and indoor rowing; to continue to deliver additional revenues to the sport through the national sponsorship program and by embracing

fundraising opportunities; and to improve our digital and administrative systems in order to run our sport more efficiently and cost-effectively. On the high performance side of our operations, our focus will be to consolidate the positive changes made under our transformational high performance plan, *Campaign Number One*, by enriching our dedicated male and female National Training Centres for our elite male and female athletes, and to enhance our state based talent pathway programs that will identify and develop emerging athletes and coaches. To underpin all of this work, RA will also develop an updated whole of rowing vision statement that is relevant to and provides inspiration for the whole of Australian rowing.

I look forward to working closely with our committed and passionate Member Associations, State Institutes/Academies of Sport, clubs and individual members of the rowing community to deliver on these goals, and to continue to grow the sport of rowing.

In addition to the specific High Performance, Events, Development and Commercial reports that are detailed in the respective sections of this Annual Report, a summary of RA's progress in the administrative, corporate and governance sections of the business is provided below:

Financial and Business Operations

The 2017 Financial Statements are presented in detail later in this annual report. RA achieved a result that represented an improvement against the original budgeted position to record an overall net surplus for Rowing Australia Ltd of \$549,726. This is a positive outcome for the year ending 31 December 2017 given the breadth of the activities undertaken by RA. The major financial commitments throughout the year included the construction of the Women's National Training Centre in Penrith, the operation of two dedicated training centres for up to 25 male and female athletes, supporting the preparations and participation of National Teams at all age levels, continuing to invest in our emerging athlete pathways, delivering quality national events, expanding our national participation programs and supporting activities across the breadth of Australian rowing, whilst further building the sustainability and financial health of Rowing Australia.

Given the range of activities undertaken throughout 2017 it was pleasing to end the year with total net assets of \$2,437,706 (after removal of the purpose specific Bromley Trust assets which are separate to RA's operating reserves). This result, along with the continued financial oversight provided by the Audit & Risk Committee, ensures that

RA remains in a strong financial position and is able to support the continued growth of the sport in line with our strategic objectives. Other key financial achievements which contributed to this positive net position include:

- A total level of Federal Government support of \$8,234,848 to support RA's ongoing operations.
- Total commercial revenue of \$3,131,769 as RA continues to diversify its revenue streams
- Total Olympic Boat Fleet Trust capital value of \$667,548
- Continued investment from the NSW Government, through Destination NSW to support the 2017 Aon Sydney International Rowing Regatta.

Governance

The sport and RA organisation continue to benefit from the strong vision and direction provided by the RA Board. RA's successes would not be possible without the professionalism and dedication of its Directors. In particular, the sport is fortunate to benefit from the vision and leadership of RA President Rob Scott, along with that of the Directors that Chair the key Commissions and Committees of the Board, Flavia Gobbo (High Performance Commission), Bryan Weir (National Rowing Participation and Development Commission), Hannah Every-Hall (Athletes' Commission), and Merrick Howes (Audit & Risk). The RA Nominations Committee (Chaired by Andrew Rowley), continues to ensure that the skills and experiences of Directors are continually aligned to achieving the organisation's strategic priorities. The 2017 Rowing Australia Directors Report is presented in detail in this Annual Report.

The vision of the Board is delivered by the efforts, dedication and commitment of the RA management team, staff and contractors whose passion and expertise is central to the achievement of the many pleasing outcomes outlined in this Annual Report. I look forward to leading this dedicated and professional team to deliver on its strategic goals over the coming years.

Nationally, Rowing Australia and its Member Associations have demonstrated their commitment to continuous improvements of rowing's governance by collaboratively implementing a common finance system for RA and its Member Associations throughout 2017, which will deliver better financial information, and help us reduce the money spent on the sport's administration which can then be reinvested in delivering more services to the sport and its members.

Chief Executive Officer's Report (continued)

Commercial and Communications

RA's increased focus on its commercial operations has continued to produce a number of pleasing business development outcomes that are being invested to further grow the sport. Most notably, RA's partnership with Hancock Prospecting and the Georgina Hope Foundation has been transformational for the sport and enables RA to deliver services that would not be possible without the generous support of our patron, Mrs Gina Rinehart. This investment allows RA to deliver high performance support and services to its elite athletes and to support both our pathways and senior teams to produce their best possible performances at their respective benchmark events. I would like to personally thank Mrs Gina Rinehart for her very generous support of Rowing Australia and our high performance athletes. Without the support of Hancock Prospecting and the Georgina Hope Foundation RA would not be in the fortunate position to deliver the full breadth of world class performance services to our athletes, or to provide our emerging athletes with the opportunities that are now available to them.

In addition, RA was delighted to announce partnerships with Aon Risk Solutions and 776BC during 2017. These partnerships not only assist RA to diversify its revenue streams, but also deliver additional value and services to the sport through a leading risk and insurance program across the sport, and quality uniform and clothing for our Australian Teams, respectively.

RA is very fortunate to benefit from the support of its sponsors and corporate supporters throughout 2017. These partners are acknowledged in further detail under the Commercial section of this Annual Report, and collectively enable RA to continue to deliver on its broad range of activities. I acknowledge and thank each of our partners for their ongoing support.

Furthermore, RA's communications activity continued to progress throughout the reporting period, with major achievements including the continued refinement of the updated RA website which provides a communications hub for Australian rowing, and broad media coverage of our high performance events through broadcast, online and print media. Of particular note is the continued growth of RA's social media capability, primarily through Facebook, Twitter, Instagram and YouTube, which has provided the ability for RA to engage more directly with rowing members and consumers.

Australian Sports Commission (ASC) and Australian Institute of Sport (AIS) Support

The Federal Government, through the Australian Sports Commission, continues to be RA's largest financial supporter.

In 2017, Federal Government support to rowing totalled \$8,234,848, comprising a combination of ASC base and project funding. The continued support of the Federal Government, both financial and through advocacy and other assistance is vital to the ongoing progress of RA and the Australian sports sector. Furthermore, RA's position as a Foundation sport provides the opportunity to contribute to a number of industry wide forums that shape the future Australian sporting landscape.

RA is particularly appreciative of the ongoing support of the Federal Government and is grateful for the leadership of the Hon Sussan Ley MP, the Hon Greg Hunt MP, and Senator the Hon Bridget McKenzie who have each served in the office of Minister for Sport during 2017. In addition to their funding programs, the Australian Sports Commission, led by Chairman Mr John Wylie AM, continues to provide RA with essential services, advice and support. RA is appreciative of the continued vital contribution of the ASC and AIS and acknowledges the support of the ASC management team led by Kate Palmer and Peter Conde throughout the reporting period.

Australian Olympic Committee (AOC) Funding Support

The Australian Olympic Committee (AOC) has the exclusive responsibility for the representation of Australia at the Olympic Games, Youth Olympic Games and at regional, continental and world multi-sport competitions patronised by the International Olympic Committee (IOC).



To help achieve Australian Olympic Team objectives, the AOC provides funding (AOC Funding) to its member National Federations (NFs), athletes and coaches.

AOC Funding is derived from income distributions from the Australian Olympic Foundation, grants from the International Olympic Committee (IOC) known as Olympic Solidarity, grants from the Organising Committees for the Olympic Games (OCOGs), sponsorship, licensing and fundraising for Olympic Teams

by the AOC, State/Territory Olympic Councils and the Olympic Team Appeal Committees.

AOC Funding for 2020 Olympic Team preparation is determined in accordance with its Program and Funding Guidelines for the 2020 Olympic Games, Tokyo (Guidelines). Specifically, AOC Funding is provided through:

- 2020 Australian Olympic Team Preparation—Funding to NFs'
- Medal Incentive Funding
- Olympic Solidarity Funding

For the calendar year 2017, the AOC provided the following support to Rowing Australia's athletes:

Medal Incentive Funding;

- Alexander Hill—\$15,000
- Joshua Booth—\$15,000
- Joshua Dunkley-Smith—\$15,000

The AOC is proud to be able to support Australian athletes to realise their Olympic dreams.

Australian Paralympic Committee (APC) Funding Support

The APC continues to provide RA with significant funding to deliver its Para-rowing program. This support totaled \$482,439 in 2017 and was critical for the continued success of our elite Para-rowing athletes which in 2017 was highlighted by the World Championship Gold Medal of Erik Horrie in the PR1 M1x. RA thanks Lynne Anderson and her dedicated and professional team at the APC for their ongoing support.

State Institutes and Academies of Sport (SIS/SAS)

The seven State Institutes and Academies of Sport that conduct rowing programs continue to play a vital role in Australia's high performance rowing system. Under *CampaignNumberOne* the SIS/SAS network, in partnership with their local State Association, will be responsible for the operational delivery of the bespoke talent pathway programs that will identify Australia's next generation of emerging athletes and coaches, and foster their development through the provision of a daily training environment and coaching and support services aligned to the national framework.

RA continues to work with the National Institute Network to achieve strategic and operational alignment under the *CampaignNumberOne* strategy which will position Australian rowing for sustainable success at benchmark events. We thank both the technical and administrative staff of the SIS/SAS network for their collaboration and ongoing contribution to our high performance programs. In particular, I acknowledge the support and contribution of the SIS/SAS Directors to the implementation of rowing's exciting new high performance system.

Member Associations (SSOs)

The seven Member Associations play an essential role in the continued growth and strength of Australian rowing. The vital role of the Member Associations is indispensable in providing safe and inclusive competition opportunities for rowers, developing local clubs and communities and delivering a myriad of development and education initiatives within their own environments. The contribution of the SSOs cannot be underestimated and RA thanks the Board and Executive of each State and Territory organisation for their continued contribution to the delivery of our whole of sport plan, for their tireless dedication in developing rowing across the country, and for their continued collaborative approach to the growth and progress of Australian rowing.

I look forward to continuing these constructive relationships, particularly through the regular CEOs Meeting forum and through engagement with the RA Council.

FISA

Rowing Australia continues to enjoy an effective working relationship with the international rowing community during a complex time for the international federation (FISA) which has included formulating rowing's future Olympic and World Championship programs, and expanding the international rowing community.

RA continues to support the expansion of the international rowing community through its ongoing contribution to the Oceania Rowing Confederation (ORCON), and its support of initiatives to grow rowing across the Oceania region. RA acknowledges the leadership and support of Lee Spear, Oceania's representative to FISA, in promoting the region's interests at the international level and furthering the development of rowing throughout Oceania.

Chief Executive Officer's Report (continued)

In addition to its representation at FISA Congress meetings, RA delegates also enjoy representation on FISA Committees, including:

- Warwick Marler—FISA Rowing For All Commission
- Hannah Every-Hall—FISA Athletes' Commission
- Nick Hunter—FISA Umpires Commission
- Barbara Fenner—FISA Youth Commission
- Tara Huntly—FISA Para-rowing Commission
- Conny Draper—FISA Technology Commission

Conclusion

As this Annual Report demonstrates, RA has made pleasing progress in a number of key areas throughout 2017. The year was highlighted by the fantastic performances of our elite athletes at their respective World Championships, and by the completion of Australian rowing's first dedicated female high performance training facility. In addition, RA realised some key achievements in attracting additional revenue streams into the sport, and growing the participation base of the sport through embracing indoor rowing.

I am excited to lead RA to build on these successes, and in particular to oversee RA's pursuit of its ambitious strategic program that will drive the sport across all areas of its operation - High Performance, Pathways, Participation, Events, Corporate and Commercial.

I thank the entire Rowing Australia team for their continued dedication, passion and expertise to improve all areas of our sport. I have thoroughly enjoyed meeting the dedicated and highly skilled workforce within rowing, and I look forward to working with these individuals and our national partners to collectively deliver the key strategic goals that will ensure rowing's growth and strength in the years ahead.

Ian Robson
Chief Executive Officer
Rowing Australia



Competition Report

Throughout 2017 the focus of RA’s events operations was to continue to deliver quality peak events for the national rowing season, whilst also developing opportunities for future and alternative events that will provide enjoyable competition experiences for Australian rowers and provide additional revenue streams for the sport. We have made pleasing progress in both areas, highlighted by the continued success of the Aon Sydney International Rowing Regatta (SIRR) and the Australian Masters Rowing Championships (AMRC), the expansion of the Australian Indoor Rowing Championships (AIRC), and the initial development of an exciting commercial event concept. An overview of the major achievements throughout the year is provided below.

Events

2017 Aon Sydney International Rowing Regatta, 27 March–2 April 2017, Sydney, NSW

Australia’s largest rowing event, the Aon Sydney International Rowing Regatta (SIRR), was conducted from Monday 27 March to Sunday 2 April 2017 at the legacy venue of the Sydney Olympic Games, the Sydney International Regatta Centre (SIRC). The week-long event, hosted by Rowing Australia with the support of our major Strategic Partner Destination NSW, comprised the Australian Open Rowing Championships, the Australian Schools Rowing Championships and the King’s and Queen’s Cups Interstate Regatta.

A total of 1859 domestic and 32 international athletes competed in 127 events over the seven days of competition, including the continuation of sprint events which brought an additional element to the event.

Key highlights of the 2017 SIRR include:

- Total cumulative event attendance of 27,996 including competitors, team staff, exhibitors and volunteers
- Expansion of the live stream to two days, attracting a total live stream audience of 33,092 to watch the event
- In total 2,395,842 people were reached via media articles and reports over the event period
- Record social media activity, delivering increased engagement and interaction across the event Facebook, Twitter and Instagram platforms.
- The continued success of the ROWunion Marquee a dedicated venue for rowers past and present

- Continuation of sprint races over 500m, attracting a number of new entrants and generating significant interest and excitement for spectators
- Introduction of new initiatives during the event including ‘Breakfast Briefings’ and a ‘Schools BBQ’ to provide added value to attendees.

A dedicated and enthusiastic workforce of staff and volunteers, supported by committed sponsors, partners and stakeholders including SIRC venue management, contributed to the overall success of the event and the achievement of these key highlights. RA thanks the entire event workforce, and in particular the diligent and professional members of the Project Team, supported by the many event volunteers, without whom an event such as SIRR would not be possible.

In addition, we would not be able to deliver the event to its current standards without the continued support of the NSW Government, through Destination NSW. Rowing Australia thanks Destination NSW for its invaluable support of the event, which enables us to deliver an enjoyable, safe and memorable event for all attendees.

Finally, RA congratulates all of the athletes and coaches that provide the showcase for our sport. The 1859 participants entertained the spectators over seven days of enthralling racing, and provided the lasting memories of another successful SIRR event. An overview of the headline entry statistics and the club and Interstate point scores is presented below, and in particular RA congratulates the champion club for 2017, Sydney Rowing Club, and the winners of the Interstate point score, Rowing NSW.

Entry Statistics

The SIRR event attracted the following number of entries:

- Total boat entries: 1376
- Seats: 3,973 (including coxswains seats)
- Individual athletes (domestic): 1827
- Individual athletes (international): 32

The five largest fields at the 2017 SIRR were:

Event	Entries
Under 19 Women’s Single Scull	38
Schoolboy Single Scull	37
Under 17 Men’s Single Scull	37
Schoolgirl Single Scull	36
Under 17 Women’s Single Scull	34

Competition Report (continued)

2017 Champion Club Point Score

Place	Club/School	State	Points
1st	Sydney Rowing Club	NSW	233.00
2nd	Sydney University Boat Club	NSW	193.00
3rd	UTS Rowing Club	NSW	191.25
4th	Mercantile Rowing Club	VIC	182.25
5th	University of QLD Boat Club	QLD	173.00
6th	Toowong Rowing Club	QLD	148.75
7th	Melbourne University Boat Club	VIC	124.00
8th	Swan River Rowing Club	WA	77.50
9th	Adelaide Rowing Club	SA	73.25
10th	West Australian Rowing Club	WA	70.00

2017 Interstate Regatta Point Score for the Rowing Australia Cup

Place	State	Points
1 st	New South Wales	63
2 nd	Queensland	56
3 rd	Victoria	50
4 th	Western Australia	35
5 th	South Australia	29
6 th	Tasmania	26
7 th	Australian Capital Territory	13

2017 Australian Masters Rowing Championships, 18–21 May, Lake Nagambie

The 2017 Australian Masters Rowing Championships (AMRC) was held at Lake Nagambie in the Strathbogie region of Victoria from Wednesday 18th to Sunday 21st May 2017. Whilst the World Masters Games held in New Zealand shortly before the AMRC impacted on the total number of competitors, the 741 athletes that competed in 3514 seats across 1094 total boat entries at Nagambie enjoyed a wonderful regatta that was hosted by Rowing Victoria with the assistance of a strong volunteer workforces as well as a team of National Boat Race Officials. Rowing Victoria had retained much of the workforce that had previously hosted the AMRC in 2012 and supported the delivery of the 2013 World Rowing Masters Regatta, and these highly skilled and dedicated staff and volunteers oversaw the delivery of a successful, enjoyable and safe event. RA thanks and congratulates Rowing Victoria and

the event Organising Committee, led by RV CEO Nick Gall, for producing such an enjoyable regatta that featured both great competition on the water and wonderful social experiences off the water.

An overview of the champion club point score tally is provided below. RA congratulates the 2017 champion club, Toowong Rowing Club, and all of the masters athletes and coaches that competed across the four days of the regatta.

Club Point Score

	CLUB	STATE	POINTS
1	Toowong Rowing Club	QLD	541.25
2	Power House Rowing Club	VIC	399.25
3	Melbourne University Boat Club	VIC	385.75
4	Melbourne Rowing Club	VIC	308.25
5	Black Mountain Rowing Club	ACT	262.00
6	Canberra Rowing Club	ACT	257.00
7	North Shore Rowing Club	NSW	242.00
8	University of Queensland Boat Club	QLD	234.75
9	Banks Rowing Club	VIC	196.75
10	Corio Bay Rowing Club	VIC	179.00

FISA International Umpire representation

The ongoing representation of umpires at national and international events remains a source of pride for Australian rowing, and a priority of the Umpires Commission. The following umpires were appointed to officiate at FISA International Regattas throughout 2017, and RA congratulates them on this achievement:

2017 World Rowing Cup 1,
Belgrade, Serbia, Gregory Melbourne

2017 World Rowing Cup 3,
Lucerne, Switzerland, Rene Klupacs

2017 World Rowing Under 23 Championships,
Plovdiv, Bulgaria, Caroline Schomberg

2017 World Rowing Championships,
Sarasota-Bradenton, USA, Victor Walter

2017 World Rowing Masters Regatta,
Bled, Slovenia, John Murdoch

National Events Strategy

In addition to successfully delivering these pinnacle events for Australian rowing, RA also continued to focus on the opportunities that were identified in the National Events Strategy to broaden and improve the events that rowing offers. A key example of recent progress that has been made in this area is the inception and growth of the Australian Indoor Rowing Championships (AIRC), providing a peak competitive opportunity for indoor rowers across the country.

As part of this approach, throughout the year RA appointed Nielsen to conduct research that will identify opportunities for further growth of the AIRC and for the development of a new and exciting event concept that will be focused on opportunities to attract commercial revenues into rowing events and increase the visibility of rowing in the broader community. While there is much work still to be undertaken on this project, the opportunities presented by the initial research are exciting, and we look forward to engaging the rowing community to grow our event products and expand Australian rowing.

Other areas of focus within the National Events Strategy throughout 2017 included finalising the coordinated national calendar to ensure major events could be showcased nationally; and a review of the options for a separate national schools championships. Whilst the decision was ultimately taken not to separate the school events from the National Rowing Championships, the insights gathered through our surveys and engagement with the rowing community will enable us to further improve the schools events and activities during the SIRR. The strategy also focused on the analysis of hosting model options for the Australian Rowing Championships for consideration for future events.

Thanks and Acknowledgements

Rowing Australia joins the athletes, coaches and spectators that enjoy the quality experiences that are delivered by our events workforce in sincerely thanking all of the staff, volunteers, contractors, officials and other personnel involved in the successful planning and delivery of RA's program of events. The continued success of rowing events is due to the passion, skill, enthusiasm and dedication of the organising committees, workforces and event volunteers that continue to contribute significant time, effort and support to delivering quality events for rowers, coaches, officials and spectators.





Development Report

Participation Strategy

Work has continued to achieve RA's participation goal of capturing more people participating both on water and indoor, harnessing the data and delivering commercial benefits to the sport. The National Participation Framework (NPF) provides the strategy for the development of the rowing community. It is a living document that identifies priorities and opportunities to grow participation in rowing. The delivery of the NPF is overseen by the National Participation Commission, which is now known as the National Rowing Participation and Development Commission (NRPDC). The NRPDC is chaired by Bryan Weir; and during the reporting period it also comprised Carmen Wearne, Michael Scott, Ray Ebert, Pat McNamara, Nick Gall and Ron Batt.

The priorities of the NRPDC are to:

- Develop a culture of collaboration across the sport by strengthening engagement and facilitating innovation and continuous improvement that responds to the wants and needs of our participants.
- Expose more young Australians to the sport of rowing through programs and products that focus on delivery in schools and with school-aged children and their families.
- Driving participation growth and retention through innovative product development including indoor rowing.
- Working with our states to strengthen the capability and capacity of our workforce.

We look forward to working with our Member States, clubs and members of the rowing community to continue to deliver on these goals throughout 2018. A summary of the major progress against these priorities is provided below.

Coach and Official Education

The development of rowing's coach and official workforce continues to be a key focus area for RA's Participation and Rowing Development business area.

Pleasingly, for the sixth successive year, the number of accredited coaches has increased, with 2116 accredited coaches as at 31 December 2017, of which 870 were female and 1246 male. This represents an 8 per cent increase in accredited coaches overall, made up of a 12 per cent increase in female coaches and 5 per cent in male coaches.

The online Level 1 coaching course delivered via the University of Queensland online portal has enabled many coaches in Australia, as well as 13 other countries, to gain coaching accreditation. Work has started on reviewing and amending the Level 2 coaching course. In October, 27 coaches attended the five-day Level 3 coaching course in Canberra. A new Recognition of Prior Learning process is being finalised for Level 1 applicants after RA and its State partners conducted a review of the process. The State Development Officers will be assessing the applications.

The following table shows the accredited coaches as at 31 December, with comparative figures from 2016 provided in brackets. In particular, it is very pleasing to see so many women coaching at Level 1.

	Accredited 31/12/17	Male	Female	M/F %
Learn to Row Coach—Level 1	1671 (1477)	906	765	54/46
Club/School Coach—Level 2	319 (333)	232	87	73/27
Performance Rowing Coach—Level 3	116 (134)	98	18	84/16
High Performance Coach—Level 4	10 (9)	10	0	100/0

In line with its identified priorities RA will be working with the Umpires Commission to review and update the syllabus for the education and accreditation of officials in order to ensure that Australian officials continue to maintain their high level of skill. As at 31 December 2017 there were a total of 173 umpires accredited of which 119 are male (69%) and 54 (31%) female.

Umpires and coaches both receive accreditation cards produced in house at RA.

Indoor Rowing

There are significant opportunities for rowing to grow by becoming more involved with indoor rowing. Embracing new participants in gyms, health clubs and other non-traditional rowing delivery centres offers numerous opportunities to grow the sport, including through competitions, education, technology development and an expansion of the participant and commercial base of rowing.

In November 2017, RA organised and financed the second Australian Indoor Rowing Championships, with all seven rowing States and Territories again hosting events. The event was conducted between the 4 and 12 November and we were pleased with the growth experienced in all key

event measurements as detailed below. The comparative figures from 2016 are provided in brackets.

- 730 (522) competitors competed, an increase of 40%. There were 1090 (760) races, an increase of 43%, at 24 (24) event locations.
- International Indoor Rowing Championship race format used, including Para events.
- Races were held across 2k, 1k, 500m, 1 minute and 4x500m relay.
- Concept 2 verified all results as part of the World Indoor Rowing rankings.
- 20 (14) Australian Records and 1 (1) World Record were set during the event. Current Australian Rowing Team and National Training Centre athlete, Alice Arch, broke the 500m World Record for lightweight women aged between 19-29 years old in a time of 1:38.0.
- Event centres included four Schools, 11 Rowing Clubs, three Gyms, two Universities, Rowing Australia and two ADF bases in the Middle East.
- The biggest events were held at Drummoyne Rowing Club (NSW) with 79 competitors, Radford College (ACT) with 55 competitors, and Lauriston Rowing Club (VIC) and Lourdes Hill College (QLD) both with 49 competitors.
- Some of the special events conducted include Lourdes Hill College hosting a ‘Dads and Daughters’ event, and the Australian Defence Force hosting 57 competitors across two bases in the Middle East.
- Peter FitzSimmons broke the 500m National Record for his age group, live on Sports Sunday on Channel 9, with a time of 1:23.6.
- The charity partner for the event, the Robert Connor Dawes Foundation, received over \$1450 in donations from competitor entry fees.
- New design event t-shirts were well received and being worn by participants around the country.
- Marketing and promotion was increased this year to include videos on social media, including the ‘How to Erg’ video which attracted 28,487 video views and 192 shares on Facebook. The event centres had support to market their events themselves via print resources online to engage the local community and media.

Consistent with the National Participation Framework strategy, RA will seek to expand the Australian Indoor Rowing Championships in 2018 after considering the outcomes of the research currently underway by Nielsen Sports Group.

Sporting Schools—Riggers program

RA’s second participation priority is to increase participation in schools, which is primarily addressed through the RA ‘Riggers’ programs that are delivered as part of the Australian Sports Commission’s Sporting Schools program. Under this program, \$29.3 million is available across 33 sports for the delivery of a four to six week school program to any primary and secondary school who has registered.

RA’s Riggers program is offered through both an indoor program, which is targeted at primary schools and features 14 different game based activities ranging from very basic to more complex, and a separate on water program that is available only to secondary schools. The feedback from the schools and students that have participated in the Riggers program has been very positive.

The indoor Riggers program offers the sport of rowing the opportunity to reach a new audience of youngsters and generate income while delivering the program. In addition, the Concept 2 ergometers that are used for the program will be shipped to the school, allowing them to deliver the indoor Riggers program in their schools. The funding provided by the program also allows the school to buy an ergometer machine, generating a rowing program in that school. Any clubs, schools or coaches interested in getting involved should contact Ron Batt at RA for further details.

In addition, in order to address the current shortfall in coaches to deliver the Riggers programs, RA is developing an online course for teachers and students aged 16 and over which will be delivered using the University of Queensland online portal.

Illicit Drugs in Sport (IDIS)—Education Program

An Illicit Drugs in Sport (IDIS) education program was delivered to the Junior and Under 21 National Team members. The IDIS education program is now available through the Department of Health’s online education portal. All athletes, coaches, parents and support staff are encouraged to complete the free online courses.

Development Report (continued)

Conclusion

It really is an exciting time in participation and rowing development. There are some innovative programs and worthwhile opportunities for rowing to embrace. These are guided by the oversight of the NRPDC and are assisted by the input from the monthly SDO teleconferences, which continue to improve communication and opportunities for input into participation and development matters.

I am very grateful to the RA Board and Michael Scott for their increased support of this area of the sport. Thank you to Bryan Weir and all the members of the NRPDC, as well as the State Associations for their involvement in growing the sport we all love. I also greatly appreciate the efforts of the RA staff in helping to deliver these new initiatives for rowing.

Through the support of the RA Board, staff and State Associations, I look forward to us growing the sport. Roll on 2018!

Ron Batt
National Community Development &
Education Officer





High Performance Report

Overview

2017 was the first year of operation under *CampaignNumberOne*, which saw transformational change in the high performance strategy for Rowing Australia. *CampaignNumberOne* has two strategic pillars designed to focus on both current and sustainable podium performances on the international stage. These two pillars; a bespoke state-based pathways program and the senior National Training Centres (NTCs); have both evolved significantly through their first year of operation.

The Pathway Program has a clear goal of identifying and developing young athletes capable of transitioning into the NTCs and achieving podium results at benchmark events. The bespoke nature of each of the state based programs allows for multiple world class environments for the development and preparation of identified athletes in the national pathway, ensuring our athletes and coaches are in fully supported high performance environments. In addition, these programs have a broader focus that includes traditional pathway development incorporating talent identification, a greater focus on National Team retention and outcomes, and the US-Based Australian Program.

The NTCs provide a centralised world-class daily training environment for ‘Senior A’ podium-potential rowers. The establishment of the NTCs has provided a competitive daily performance environment allowing more efficient crew development and selections, and ultimately a sharper focus on podium outcomes at the World Championships and Olympic and Paralympic Games. The centralised programs have provided access to world-leading coaches, sport science and medicine support and the on-going development of programs to support life outside of rowing.

Overview on Australian Team Results 2017 season*

Team	Gold	Silver	Bronze	Total
Senior A World Rowing Cup 2—Poznan	2	1	2	5
Senior A World Rowing Cup 3—Lucerne	2	2	1	5
World Junior Championships	1	-	-	1
U23 World Championships	1	2	-	3
World Rowing Championships—Sarasota	3	2	1	6

* refer to the detailed results section of the Annual Report

High Performance Commission

The High Performance Commission (HPC) is a Board sub-committee that is responsible for the oversight of the implementation of our High Performance Plan. The HPC considers and advises the RA Board and Management on strategic issues relevant to High Performance rowing. The focus of the Commission is to maximize medal outcomes at the 2020 Tokyo Olympic and Paralympic Games and achieve our agreed performance targets in the following key areas - Leadership and Governance, Athlete Performance and Pathways, Coaching, the Daily Training Environment, Competition, Performance services, Culture and Personal Excellence, and Research and Innovation.

The HPC is chaired by Rowing Australia Deputy Chair, Flavia Gobbo. Throughout the year, Flavia was joined by the following members:

- Bernard Savage (Performance Director)
- Jaime Fernandez (Deputy Performance Director)
- Reinhold Batschi, up to April 2017
- Tim Conrad, from May 2017
- Hannah Every-Hall (RA Athletes’ Commission Chair)
- Geoff Lipshut (Independent Member)
- Michael Scott (CEO) ex-officio, to December 2017
- Terry Evans (AIS Performance Manager) ex-officio

We thank the Commission for their dedication and commitment to ensuring strategic oversight to the High Performance program.

Athletes’ Commission

The RA Athletes’ Commission continues to play an important role in maintaining effective communication between the athlete group and the leadership of the High Performance program. Hannah Every-Hall is the Chair of the Athletes’ Commission and has led an active and engaging Commission through 2017.

Programs, Events and Activities

2017 Australian Team Selection Panels

The 2017 Selection Panels were set-up following the review of the Selection Policy in 2016 and commencement of new HP Program structures. At the Senior level, Dr Victoria Roberts was appointed to the role of Independent Chair for both the Men’s and Women’s Panels. Victoria

High Performance Report (continued)

joined the Head Coach and Senior Coaches from both NTCs to make up the two Selection Panels. For both Underage and Para-Rowing, the panels consisted of an independent Chair, Robyn Selby-Smith, an independent member and the respective Head Coach.

Senior Men	Senior Women	Underage (U23, U21, Junior)	Para-Rowing
Dr Victoria Roberts (Chair)	Dr Victoria Roberts (Chair)	Robyn Selby-Smith (Chair)	Robyn Selby-Smith (Chair)
Ian Wright	John Keogh	Simon Burgess	Simon Burgess
Mark Prater	Ellen Randell	Lyll McCarthy	Gordon Marcks
Andrew Randell	Tom Westgarth		

Mark Williams SC was appointed to the role of Ombudsman for both the Senior and Underage/Para Selection Trials. Mr Williams was the official observer, advisor, mediator and appeal body at this event and we thank him for his considered and prudent counsel to the Selection Panel and athletes alike.

Pathway Symposium

As an extension of our ongoing Pathway Teleconferences, the Pathway Symposium was convened in October 2017 to bring the Pathway Network together for an intensive two day, face-to-face meeting at the AIS. The Symposium provided an excellent opportunity to create better alignment and understanding of the system and an open sharing of knowledge among the 45+ attendees from a variety of organisations including:

- Head Coaches and/or Program administrator/manager
- State Rowing Development Officer (where relevant for the Pathway program of that State)
- NTC Head Coaches
- 2017 National Underage team coaches
- Medical representation from the RA National Underage Teams
- Key club coaches as identified by states (particularly where those clubs are identified as critical to the delivery of the State's Pathway program); and
- Prominent school coaches as suggested by the respective states.

The Symposium proved to be extremely productive and rewarding, with all feedback received indicating it was a worthwhile and valuable initiative, creating greater understanding of and alignment within the system.

Overwhelmingly the feedback is that the Symposium needs to become an annual event in the Pathway.

In addition to these collaborative initiatives, Jaime Fernandez, Lyall McCarthy and Dr. Tony Rice travelled extensively throughout the year, attending regattas, training sessions and program and coaches meetings.

Para Rowing Program

The Senior Coach Para-Rowing and Para-Rowing Talent Development Coordinator conducted state visits, generally coinciding with local para events and respective state championships. This provided significant opportunity for Rowing Australia staff to be active at state level and connect with key athletes, staff and organisations to continue to grow the sport.

Tara Huntly, the Para-Rowing Talent Development Coordinator, resigned from Rowing Australia and the FISA Para Commission in 2017 and her positive contribution to the development of Para-Rowing in Australia is something we wish to acknowledge here.

Classification

A significant training exercise was conducted at the 2017 National Championships with technical and medical classifiers from around the country being trained or refreshed by FISA International Classifiers. The activity also resulted in a relatively large group of new athletes being classified at the regatta. The classifier training provided an enthusiastic pool of qualified classifiers that will continue to serve the needs of Para-Rowing in Australia through the current cycle through to the 2020 Tokyo Paralympics.

Para-Rowing Development

Para-Rowing development camps continued to be a feature of the 2017 season with the emphasis on identifying new athletes with potential to represent Australia at the 2020 Tokyo Paralympics. Significant growth has been experienced in the PR3 category with a highlight of the year being a PR3 camp and competitive entry in the 2017 Head of the Yarra Regatta. It is expected that many of the camp attendees will feature strongly in the 2018/19/20 National Teams.

Overall 2017 Australian Team Performance Summary

2017 World Rowing Championships, Sarasota, Florida

2017 was the first year of the 2020 Olympic/Paralympic cycle and the commencement of a new strategy for the sport. We had a significant number of Olympians and Paralympians from the 2016 Rio Games, a high proportion of them medallists, choose not to engage with the program for a variety of reasons during 2017. As a result, we had a very young and relatively inexperienced cohort of athletes in the National Training Centres and ultimately selected onto the National Senior Team for the World Championships. At the World Championships, from a competitive athlete numbers perspective (not including reserves) 22 of the 37 athletes were at their first Senior World Championships with a selection of these athletes with no experience at an Underage World Rowing Championships either. Further, our Para-rowing representation was limited to one athlete, Erik Horrie.

The 2017 World Championships were held in Sarasota in the United States with the Australian Rowing Team entering 10 crews for the regatta including Para-rower Erik Horrie in the PR1 Men's Single Scull. The location and timing of the World Championships saw a different approach with the Senior Team returning to Australia post the European World Cups to continue their preparations.

Final preparations for the World Championships were to be held at a staging camp in DeLand, Florida. This camp was severely affected by Hurricane Irma, which struck Florida in the weeks leading up to the World Championships. This delayed the Australian Rowing Team's departure from Australia by over a week. The Team prepared in Penrith while awaiting clearance to travel and the coaches and athletes responded well to the adjusted plans.

The results from the Team at the World Championships were very encouraging. There were three Gold medal performances; the Men's Four of Alexander Hill, Jack Hargreaves, Spencer Turrin and Joshua Hicks; the Women's Four of Molly Goodman, Sarah Hawe, Katrina Werry and Lucy Stephan; and the Men's PR1 Single Scull of Erik Horrie. Erik's performance saw him win his fourth consecutive World Championship, in a World Best time with the event over the new race distance of 2000m.

The team also brought home two Silver medals; the Women's Lightweight Quadruple Scull of Georgia Nesbitt, Alice Arch, Georgia Miansarow and Amy James

and the Men's Coxed Pair of Angus Widdicombe, Darcy Wruck and James Rook (Cox); and a Bronze in the Women's Double Scull to Madeleine Edmunds and Olympia Aldersey.

2017 Junior & U23 World Rowing Championships

The 2017 Junior World Rowing Championships attracted record entries and the podium results were widely spread across a large number of countries. The Australian team was comprised entirely of first time international representatives and provided invaluable experiences and lessons. The gold medal performance of the Men's Double Scull placed Australia eighth on the medal table.

The results of the 2017 Australian U23 Team at the World Championships were extremely pleasing, with six of the seven crews making the A final and the team placing sixth on the medal table. It is interesting to note the number of entries from some countries (Italy—10 medals, 1st on table, 20 boats. Great Britain—five medals, third on table, 14 boats. New Zealand—one medal, 11th on table, nine boats) in comparison to their medal tally.

The June training and racing camp for both the Junior and Under 23 teams, in conjunction with the first leg of the Under 21 Trans-Tasman series, remains a good mechanism for monitoring and racing experience, though this opportunity could certainly be enhanced. A number of options are currently being explored—including U23 team's participation in the Lucerne World Rowing Cup and discussions with New Zealand regarding extending the U21 series to include Junior and/or U23 team racing.

The 2017 Junior and Under 23 campaigns provided plenty of key learnings and opportunities and these are currently being considered in planning for the upcoming season:

- Adequate coach development to ensure successful preparation of our crews
- Mentoring of developing coaches to ensure best outcomes for underage teams
- Re-assessment and review of selection and performance benchmarks (on-water/ergo)
- Training principles and collection of data and training history to ensure tailored, prescribed programs
- Possibilities for travelling reserves
- Process for inclusion/selection of US-based athletes

High Performance Report (continued)

U21 Trans-Tasman Regatta

The 2017 Australian Under 21 Team returned the Rusty Robertson Trophy to Australia in August (for the fourth time in five years), completing the series with 309 points to New Zealand's 255. The key purpose of this team is to provide an opportunity for the best under 21 athletes to gain high-level competition experience in between the World Championship age categories of under 19 and under 23. The Australian and New Zealand Under 21 Teams compete in a two round, home and away, Trans-Tasman Series.

The Under 21 Team comprises 20 athletes – eight sweepers, eight scullers, two coxswains and two reserves – that compete in various boat classes throughout the series. The first round of the series was conducted at the Sydney International Regatta Centre in July, with various Junior and Under 23 ARTeam members joining in racing before departing for their international campaigns. Australia finished the first round of racing with a 28-point lead over New Zealand.

The team came together in Canberra prior to heading to NZ, with a four-day camp at the Men's NTC, providing the opportunity to regroup in the medium and big boats following a period of decentralised training in home centres.

The team managed to extend their lead on the first day of racing in NZ to set up an unbeatable lead for the last two days of the competition. Every session of racing showed improvements from the last and the athletes all took valuable lessons from the morning heats into the afternoon finals.

The series and format remains a successful and valuable one for both nations - the activity provides an unprecedented 12 separate international racing opportunities across the two legs that would otherwise be unattainable for these athletes. It is a unique experience with athletes getting the opportunity to learn, make change and evolve from session to session, day to day, series to series.

Thanks

Along with the team of dedicated High Performance staff there are a number of organisations and additional consultants, volunteers and supporters to thank for their efforts and significant contribution to the Rowing Australia High Performance Program in 2017.

Hancock Prospecting and The Georgina Hope Foundation

Hancock Prospecting and the Georgina Hope Foundation is a major partner of Rowing Australia. Their invaluable support, along with that of their Chairman, and RA Patron, Mrs Gina Rinehart, is something we are extremely grateful for. The direct financial support that our athletes and programs receive from Hancock Prospecting and the Georgina Hope Foundation enables our athletes to continue to focus on performing to the highest level for their country. The support from Hancock Prospecting and the Georgina Hope Foundation has been a major factor in the building and establishment of our Women's National Training Centre on the banks of the Nepean River in Penrith.

Australian Sports Commission

The Australian Sports Commission is another of rowing's major partners. Without the substantial funding allocation that we are provided, we would clearly struggle to conduct the comprehensive program we now run throughout Australia. Thanks must go to Terry Evans as rowing's AIS Sport Performance Manager, for his tireless work and support of our National Program.

Australian Olympic Committee and Australian Paralympic Committee

The AOC and APC have continued to be a great supporter for Rowing and this strong support continues with the commencement of planning for the 2020 Tokyo Olympic and Paralympic Games.

AIS European Training Centre (ETC)

The AIS European Training Centre (ETC) staff, led by Warwick Forbes, provided outstanding support of the Senior A team while in Europe preparing for the World Cups. Our Junior and Under 23 teams also utilised the ETC while preparing for their World Championships. As in past years, the team was also grateful for the support and friendship of the Gavirate Rowing Club during the extensive training camps in Italy.

Sports Science and Sports Medicine Team

Dr Charles Howse, Phil Cossens, Tristan Shippides, Dr. Tony Rice, Bronwen Lundy, the NTC support staff and the whole medical and science team around Australia who support our National Teams and Pathway program. We thank you for your dedication, support and expertise in ensuring the success of our national teams.

Team Managers

Thanks must go to all Team Managers: Wayne Diplock (Senior World Cups, World Championships), Andrew Service (Under 23), Georgie Lee (Junior) and Naomi Wagstaff (Under 21) for their great work in managing our national teams so efficiently while overseas.

Rowing Australia Staff

Within the RA office Michael Scott, Matt Treglown, Alastair Robertson, Cassie Powter, Lucy Benjamin, Clare Phillips, Kath Ginbey and Bridgit Plummer have all contributed to the HP Program throughout the year in significant ways – thank you.

Athletes/Coaches/Families and Supporters

We also sincerely thank our athletes and coaches, their families and supporters for their huge commitment, as they strive to be the best they can be.

Bernard Savage
Performance Director
Rowing Australia



Athletes' Commission Report

Rowing Australia Athletes' Commission's Vision: To represent Australia's elite rowers and contribute to making the Australian Rowing Team the most successful international program in world rowing.

The Rowing Australia Athletes' Commission has continued through the 2017 year to ensure it maintains a productive partnership with the Rowing Australia Executive and its Board, and to continue to bridge the gap between what is happening on the ground for our athletes and the RA Board and executive team. In doing so, the RAAC endeavour to provide constructive input on important matters, process and policy that have had a direct impact on athletes. It is the RAAC's role to always ensure its perspective and input is performance focused and consistent with the vision, strategy and mission of the group. The 2017–18 Commission was made up of five men (one para athlete) and six women, with a female chair.

2017 saw the World Championships being held outside Europe, for the first time since 2010 (New Zealand). They were held in Sarasota, Florida, USA. The first World Championships post the Olympic Games is always filled with youth, enthusiasm and much excitement. The World Championships saw us come away with three gold medals in the Women's four—(Molly Goodman, Sarah Hawe, Lucy Stephan, Katrina Werry); Men's four—(Jack Hargreaves, Joshua Hicks, Alexander Hill, Spencer Turrin) and the PR1 Men's Single (Erik Horrie), two silver medals in the Lightweight Women's Quadruple Scull (Alice Arch, Amy James, Georgia Miansarow, Georgia Nesbitt) and Men's Coxed Pair (Angus Widdicombe, Darcy Wruck and cox James Rook) and a bronze medal in the Women's Double Scull (Madeleine Edmunds and Olympia Aldersey).

We also acknowledge our coaches in the NTCs who were pivotal in producing these results as a team - Ian Wright, Andrew Randell, Mark Prater, John Keogh, Ellen Randall and Tom Westgarth, as well as Jason Baker, coach of the PR1 Men's single.

2017 was the first full year of operation of the Men's and Women's NTCs, and the end of 2017 saw the official opening of the Hancock Prospecting Women's National Training Centre in Penrith. This state of the art facility will certainly assist with providing our female athletes with a world class training edge, on arguably the best stretch of water in the country.

With the World Championships held late on in the year (Sept/Oct), very soon afterwards attention was focused upon the NTC selection camp, with increased numbers across the country knocking on the door for selection. It is hard for athletes to not want to be there, off the back of such a successful World Championships.

With the NTCs now in full operation, 2017 saw Crossing the Line (CTL) partner with Rowing Australia to assist in supporting our athletes to become more self-aware, resilient and well-balanced, and to transition successfully to life after sport.

We are looking forward to building on the positive impact the NTCs have had and to continually strive and search for new ways to improve and excel. We are also committed to continual communication with our athlete group to ensure their view is considered in any fine tuning of the NTCs as we seek the ultimate training environment.

Finally, the athlete population is incredibly grateful for the support and encouragement it continues to receive from Rowing Australia. We are continually looking forward to being a world leader in all aspects of our sport for years to come.

Hannah Every-Hall
Chair Rowing Australia Athletes' Commission



Commercial and Communications Report

Diversifying Rowing Australia's revenue streams remained a key strategic focus of the organisation throughout 2017.

Sponsors and partners underpin every element of our organisation and afford us the ability to invest at all levels of our sport. Rowing Australia is extremely grateful for the continued investment from the Australian Sports Commission to support the vision and goals of our sport.

Rowing Australia Patron Mrs Gina Rinehart, through Hancock Prospecting as Principal Partner and the Georgina Hope Foundation continues to provide support to our elite rowers, through direct financial support and daily training environment services. This investment continues to be a game changer for our sport and a key enabler of our National Training Centres. We thank Mrs Gina Rinehart for her generosity and belief in our sport.

Building on this significant sponsorship secured in 2016 from Hancock Prospecting, we have welcomed two new major partners in 2017. Aon Risk Solutions have joined the rowing community until Tokyo 2020 as our exclusive insurance provider and the presenting partner of the Sydney International Rowing Regatta. David Cole and his team at Aon Risk Solutions are passionate about supporting our sport for the long term and helping us grow from the grass roots all the way to the elite.

776BC have also joined Rowing Australia as our official team apparel partner until 2020. The brainchild of former Australian Rowing Team athlete Cameron McKenzie-McHarg, 776BC have their roots in rowing and we are excited to be working with a brand that understands the uniqueness of our sport and the fantastic opportunities that it presents to a brand.

We are fortunate to also have the valued support of our long term service and equipment partners in Tempur, Sykes, Croker Oars, Filippi Boats, iSentia and Corporate Travel Management.

To ensure we are competitive in the Australian sponsorship market, 2017 also has seen Rowing Australia invest in a range of product development activities to grow value in our sponsorship assets. This has included a continued focus on content development and social engagement, which has led to steady growth across our channels across the year. We have also realigned our communication resources to improve our rowing community communication activities, prioritising enhancing social media, newsletters and website content over generating mass media activity.

In addition, we have conducted a large piece of research with Nielsen Sports Group to identify opportunities for us to grow our indoor rowing programs and our event products to attract both larger consumer audiences and commercial partners. Rowing Australia would like to thank the Australian Sports Commission who assisted Rowing Australia fund this important project.

Katherine Ginbey
Chief Commercial Officer
Rowing Australia



The Bobby Pearce Foundation

The Bobby Pearce Foundation was formed in 2002 as a vehicle for past National Team representatives to support the current underage National Team representatives, and to keep in touch with rowing at the national team level.

Whilst Rowing Australia annually contributes a significant amount to the cost of the underage tours, the rest of the cost has to be raised by the rowers, their families, clubs, Institutes and State Associations. The Bobby Pearce Foundation seeks contributions from former team members to assist with the expenses of individuals in the Under 23, Under 21 and Junior Teams. In particular, the Foundation has assisted athletes who have suffered a particular financial hardship.

The Trustees of the Foundation are Peter Antonie OAM, John Coates AC and John Boulton AM. The Foundation is named after the first Australian Olympic Gold Medallist in rowing, Bobby Pearce, who won the Single Sculls in 1928 and 1932.

The following individuals contributed to the Foundation in 2017:

- John Coates AC
- Jaime Fernandez
- Joshua Hicks
- Nick Hunter
- Robin Poke
- Michael Sim

Over the course of 2017, the Trustees gave all members of the National Junior, Under 21 and Under 23 Teams the opportunity to apply for a grant on the basis of financial hardship, taking into account support provided already by Rowing Australia, State Associations, the AIS, State Institutes and Clubs. On this basis, the Trustees, combined with the Trustees of the E R Bromley Trust assisted five athletes with a total of \$10,000 in grants.

The funding provided makes a significant difference to Australia's emerging athletes, and enables young men and women to stay in the sport longer and to achieve senior national team selection (and as such to become members of the Bobby Pearce Foundation and to support future generations in their place).

The Foundation is registered with the Australia Sports Foundation, and donations are made through that body, and attract tax deductibility.





Obituaries

Roland 'Ron' Richardson

1926–2017

Rowing Australia was saddened to hear of the passing of Roland 'Ron' Richardson after a long illness.

A member of Mercantile Rowing Club, Mr Richardson was a long standing Rowing Australia umpire and was also the Chairman of Henley-on-Yarra at the time when the organisation brought the World Cup sculling event to the regatta (which was won by Australia's own Peter Antonie). The event was the first time that a World Cup event was staged in the Southern Hemisphere.

Mr Richardson, along with his wife Rosemary, worked tirelessly to persuade FISA, Rowing Australia, the City of Melbourne, sponsors and key people within and outside of the sport to see the benefits of the event.

The thoughts of the whole rowing community are with his widow Rosemary.



Awards

Hancock Prospecting Rower of the Year Awards

The Hancock Prospecting Rower of the Year Awards recognise the most outstanding contributions from volunteers and the most exceptional achievements of coaches and athletes throughout each year. They are the pinnacle awards within the Australian rowing community and are awarded to the most outstanding elite and pathway athletes and coaches in the country. The awards also recognise the contributions of volunteers and participation ambassadors within the sport.

The 2017 awards saw the addition of three new awards, the Pathway Crew/Athlete of the Year, the Pathway Coach of the Year and the Participation Ambassador of the Year. The Pathway awards were created to recognise the significant performances and work done in the pathway area of our sport, while the Participation award was created to acknowledge a person in the community who has made the most significant impact on rowing participation and development during the year.

The Rower's Rower of the Year is an award that is nominated and voted on by the athletes who have represented Australia on a Junior, Under 23 or Senior A team each year. It is a most prestigious award, voted on by an athlete's peers and is the ultimate recognition of an athlete's contribution to the team.

Additionally, the Gina Rinehart Leadership Award, chosen by patron of the Australian Rowing Team and Executive Chairman of the Hancock Prospecting Group and the Georgina Hope Foundation patron, Mrs Gina Rinehart is awarded. The award, which is given yearly, is awarded to an athlete who is an outstanding representative of the sport, having consistently performed on the world stage, while also having demonstrated outstanding leadership, both on and off the water, as well as showing the core values of the Australian Rowing Team.

The 2017 Hancock Prospecting Rower of the Year Awards were held in November 2017 in Sydney, New South Wales.

2017 Hancock Prospecting Rower of the Year Awards

Lucy STEPHAN, Katrina WERRY, Sarah HAWE, Molly GOODMAN – Female Crew of the Year

Australia's 2017 World Rowing Championships winning Women's Four were crowned the 2017 Female Crew of the Year following a sensational season in which they did not lose a single race. In the process of securing victory in World Rowing Cups 2 and 3, as well as the World

Championships in Sarasota, Florida, the crew became the first Women's Four to win the World Championships since the boat class was added to the Olympic program.

Joshua HICKS, Spencer TURRIN, Jack HARGREAVES, Alexander HILL – Male Crew of the Year

The Australian Men's Four were named the 2017 Male Crew of the Year after a spectacular season, which saw them crowned World Champions in the boat class, the first time for Australia in 26 years. The crew, coached by Ian Wright, won gold at World Rowing Cup 2, while at World Rowing Cup 3 they raced as part of Australia's Men's Eight that claimed silver, before rounding off their season by winning gold in the Four in Sarasota, Florida.

Tom WESTGARTH – Coach of the Year

Tom Westgarth, the coach of Australia's World Championship winning Women's Four, was named the 2017 Coach of the Year. Westgarth, who is a Senior Women's Coach at the Hancock Prospecting Women's National Training Centre, oversaw the Women's Four's consistently excellent performances throughout 2017.

Alfie YOUNG – Pathway Coach of the Year

Alfie Young has been a significant contributor to the Rowing Australia Pathway and his contributions were recognised with him being awarded the inaugural Pathway Coach of the Year. As Lead Coach for Women at Sydney University Boat Club he has encouraged athletes to continue rowing from school through to club and continues to develop talent capable of moving into the National Training Centre and National Teams. Alfie coached the Australian Under 23 Lightweight Women's Quad Scull to a sixth placing at the 2017 World Under 23 Rowing Championship - a promising result for a crew that had ages ranging from 17 years to 20 years.

Robert BLACK, Harley MOORE, Liam DONALD, Adam BAKKER – Pathway Crew of the Year

The U23 Men's Four of Adam Bakker, Liam Donald, Harley Moore and Rob Black made a significant contribution to the U23 Australian Rowing Team, both on and off the water in 2017 and were awarded the 2017 Pathway Crew of the Year. The crew won gold at the 2017 U23 World Rowing Championships and in the process also set a new World's Best Time at the event held in Bulgaria. The group of four young men showed outstanding leadership as members of the U23 team and displayed the utmost respect for the core values of the Australian Rowing Team at all times.

David SCHIER – Volunteer of the Year

The 2017 Volunteer of the Year was David Schier, a former Rowing Australia CEO, who has volunteered for over 30 years in the sport of rowing. David was instrumental in getting Lake Barrington's rowing course built and then securing the World Rowing Championships in Tasmania in 1990. He also re-started and built Shepparton Rowing Club after having a course made in the town. David is an outstanding leader in his community helping to run a successful Adopt a School Program and also coaching and administrating at Shepparton Rowing Club.

Ben FLANAGAN – Participation Ambassador of the Year

The inaugural Participation Ambassador, Ben Flanagan, was instrumental in 2017 in championing the para-rowing program within South Australia. Ben is driven and passionate about para-rowing and, along with the support of Torrens Rowing Club, is making a significant difference in this segment of the sport in South Australia.

Cameron FOWLER – Rowers' Rower of the Year

Cameron Fowler was voted the 2017 Rowers' Rower of the Year by his peers. Making his senior team debut in 2017, Cameron Fowler embodied the values and culture of the team throughout the season. When his fellow teammates nominated Cam for this prestigious award they said, "Cam encompasses the team and cultural attitudes that many of us aspire to uphold day in and day out; he is a good mentor, leads by example and brought an amazing amount of positivity and drive to the group. He is an all-round great team member, who has consistently been on the lookout for everyone else's welfare. He has gone above and beyond to set the standard for excellence and commitment."

Lucy STEPHAN – Gina Rinehart Leadership Award

Winning the 2017 Gina Rinehart Leadership Award, Stephan received the award from Australian Rowing Team Patron, Mrs Gina Rinehart. Given to an athlete who is an outstanding representative of the sport, having consistently performed on the world stage, while also having demonstrated outstanding leadership, both on and off the water, as well as showing the core values of the Australian Rowing Team, Stephan was considered a worthy recipient by Mrs Rinehart.

Rowing Australia Life Membership

The Honourable Paul GUEST OAM QC - Life Membership

Life Membership of Rowing Australia is the sport's highest honour. It is reserved for those who have demonstrated significant, sustained and high quality service that

enhances the reputation and future of rowing by virtue of their considerable contribution to rowing nationally.

Life Membership is restricted to those persons whose association with Rowing Australia extends for at least ten years and whose service to rowing at a national level and Rowing Australia is worthy of this very highest honour.

The 2017 Hancock Prospecting Rower of the Year Awards saw the Honourable Paul M. Guest OAM QC recognised with Life Membership to Rowing Australia. McVilly-Pearce pin number 112, Paul represented Australia at three Olympic Games, three World Championships and won gold at the 1962 Commonwealth Games. Paul received the honour in recognition of his outstanding and exceptional contribution to rowing in Australia.

At a domestic level, Paul won the King's Cup for Victoria on five occasions and furthermore continues to succeed as a Masters rower and as a Concept 2 World Record holder in indoor rowing. The sport of rowing owes Paul a great deal of gratitude for his dedication and service over many years, including his leadership of Banks Rowing Club and, in the case of Rowing Australia, his Chairmanship of the RA Appeals Tribunal over 14 years.

Australian Government Honours and Awards

Kim BRENNAN

Kim Brennan was announced to have been awarded Member of the Order of Australia (AM) in the 2017 Australia Day Honours for her services to rowing.

Brennan was very humbled to receive the honour saying: "This award is incredibly special. It is so humbling to be named among such distinguished Australians.

"I have been incredibly lucky with the opportunities I have had growing up in Australia, and it is particularly special to be acknowledged not only for my rowing performances, but also for my work off the water Chairing the Australian Olympic Committee Athletes' Commission and contributing to sport at the grassroots level."

Margaret BIRTLEY

Margaret Birtley was awarded Member of the Order of Australia (AM) in the 2017 Australia Day Honours. Victorian-based rower, Mrs Birtley (nee Swan) was awarded an AM for her significant service to cultural heritage, particularly to education, and to historical preservation. She is a member of the Rowing Australia 1919 King's Cup Centenary Committee.

Awards (continued)

Jennifer WILLIAMS

Jennifer Williams was awarded Member of the Order of Australia (AM) in the 2017 Australia Day Honours. Ms Williams is an active member of Victoria's masters rowing community and was awarded her honour for significant service to the community through leadership in the public health sector and to NGO governance.

Other Awards

John BOULTBEE AM

John Boulton received World Rowing's Distinguished Services to International Rowing Award at the end of 2017. Mr Boulton started out as a coxswain and then coach and his affiliation with rowing is long and diverse. A lawyer by trade, Boulton left his barrister job to be secretary general of the World Rowing Federation, FISA, based at that time in Oberhofen, Switzerland. He held the role from 1989 to 1995.

Since then Boulton has been a FISA Council and Executive Committee member until 2014. In 1990, Boulton was appointed a Member of the Order of Australia for services to rowing as an administrator. He has been on Rowing Australia's executive board, the management committee for the Sydney International Rowing Regatta and is a Steward of Great Britain's Henley Royal Regatta; he is also an active member of Sydney University Boat Club where he is currently Treasurer.

Rowing Australia Chairman, Rob Scott, said: "On behalf of Rowing Australia and the whole Australian rowing community I would like to offer my hearty congratulations to John. We are all delighted that such a fitting award has been bestowed upon him.

"It is only right that in becoming a recipient of this award that one of Australia's most influential administrators joins some of the greatest names to contribute to international rowing."

Mr Boulton received his award in London on Friday 8 December at the World Rowing Gala Dinner as part of the World Rowing Coaches Conference.





Around the States and Territories

Australian Capital Territory

Facilities and Infrastructure:

Member clubs of Rowing ACT continue to upgrade their boathouses in the Territory, and plan for further growth of our sport.

The recently opened Canberra Girls Grammar boathouse is a splendid facility with both good boat storage and an extensive clubhouse area. The completion of this impressive boathouse will allow expansion of this school program. It has already opened an opportunity for the Marist College to hire part of the former CGGS facility, allowing them to expand their fleet beyond the constraints in their previous home at Canberra Rowing Club.

The Capital Lakes Rowing Club boathouse was only opened in 2017, but already the club has grown with a great mix of juniors and masters rowers and is having great success in local regattas, and at the National Regatta. Their new boathouse is a spacious facility that the ACT government built to replace the temporary sheds that formerly housed CLRC.

In the south, Lake Tuggeranong RC, are looking to improve access to, and storage in their facility. Active Canberra (the ACT Government Sport group) are to be commended for negotiating these potential simple improvements with other ACT Government groups to make that facility safer and provide convenient access for rowers and boats. We look forward to these improvements which would realign the doors and increase storage for this community club for minimal cost.

The planning for a potential new Black Mountain Rowing Club facility has been derailed by recent changes notified by the ACT government, who indicated a policy review is being undertaken by the ACT Government on the direct sale of land to community organizations and that the BMRC application for a new site has been suspended. BMRC and their principal sponsor have been forced to work towards redeveloping their current boathouse, and this eliminates RACT inheriting the current BMRC facility.

Both BMRC and RACT are very frustrated by this policy change after the development application has been with government for 20 months. RACT will have to look to alternatives for long term storage of our regatta equipment. Separately we wish BMRC well with their boathouse upgrade. The club and their sponsor have been generous with their proposal to help our sport and RACT

thanks them for their support through this bureaucratic nightmare.

Regatta venue:

Rowing ACT has continued to upgrade our regatta venue where spectators, supporters, boats and trailers are co-located at Weston Park. Both the 2018 ACT Championships and 2018 Head of the Lake Schools regattas highlighted to both visiting and local crews that this site is one of the best regatta venues in Australia. The enthusiastic racing of the Rowing Australia National Training Centre crews in singles, pairs and fours in the ACT Championships in perfect conditions was a highlight for spectators, as the crews prepared for National selection trials and the National Regatta.

Regarding the venue, Rowing ACT has gained planning approval to add a fourth boating pontoon to our regatta site to replicate the set-up that existed at the successful 2013 Australian Masters Championship regatta. This will provide permanent two inflow and two outflow pontoons at regattas to expedite traffic flow to and from the site. We have also gained some ACT government support towards this upgrade.

The Association has continued to upgrade the Boat Race Officials equipment. We will be retiring two of our elderly umpire launches in the coming months and replacing them with ex-AIS catamarans that throw a smaller wash and are more suitable as rescue boats for scullers in the water.

Regatta Management:

The regatta grading system has resulted in good racing locally, and the community is enjoying the closer competition that has resulted across the grades.

Staffing and Governance:

There were several significant changes in staffing at Rowing ACT during the last 12 months. Nick Garratt was appointed Head Coach, and his enthusiasm and experience have been valuable. The responsibility for managing ACT High Performance has been assigned to RACT which will lead the program, with ACTAS providing a supporting and service role. RACT has also appointed Renae Domaschencz as Pathways Coach, and we have just hired Katrina Wiseman as a High Performance Co-ordinator to provide administrative support to our coaches. Renae and Katrina's jobs are both part-time.

Our Executive Officer over the last year has been Josh O'Brien, who quickly learnt about our sport, and was able

Around the states (continued)

to work well with our diverse stakeholders. We wish him well with his return to Boxing Australia where he has been appointed Chief Executive Officer. Josh's replacement is Sophie Galvin who comes to us with a strong sports administration background.

High Performance Strategic Plan:

Consultation between our High Performance Coaches and club coaches was critical to develop a Strategic Plan that provides a pathway for club rowers to progress on a High Performance pathway to National representation. Brendan Lynch facilitated this process and he was conscientious and charming throughout, despite the short time line in January. The clubs now have a better understanding of what their roles can be in supporting and contributing towards HP development. One of the agreed objectives was that talented youngsters be based in clubs prior to migrating into the ACTAS boathouse that will only house our elite athletes. This change will hopefully build a stronger connection between our rowers and their club, with promotion to the elite squad a major reward and privilege.

National Representation:

The ACT was well represented in 2017 National teams and has multiple members of the 2018 team. Luke Letcher was a member of the Senior A team in 2017 and has been selected in the national quad in 2018. Caleb Antill was Australia's single sculler in the Under 23 team and was added to the senior team in 2017, and joins Luke as a member of the 2018 Senior A Quadruple Scull.

Other ACT based athletes who have been selected in the 2018 under 21s team to compete against New Zealand are Alex Grzeskowiak and Nathan Kennedy. Cox Renae Domascehz and rower Nikki Ayers are members of an Australian Para PR3 Mixed Coxed Four crew to compete at the World Championships in Plovdiv, Bulgaria.

David Bagnall
President
Rowing ACT

New South Wales

Rowing NSW had another strong year in 2017 with achievements both on and off the water.

Perhaps the most significant achievement during the year was the completion of the National Training Centre for Women at Penrith. The centre is now fully operational with women from all over Australia training for the Olympics in Tokyo and world championships after the grand opening in the presence of the Hon. Stuart Ayres, MP (NSW Minister for Sport) and RA patron, Mrs Gina Rinehart.

The NTC is a partnership between Rowing NSW, RA President Rob Scott, NSWIS, Rowing Australia and the Penrith City Council and represents what can be achieved for our elite athletes when we work together. The Centre was completed on time and on budget with no safety issues.

Australia's elite women now have access to arguably the best training water in Australia on the Nepean River and also close proximity to the Sydney International Regatta Centre, one of the world's best competition venues for our sport, from a modern and purpose built facility.

Although much time was consumed by the building of the NTC, Rowing NSW was also active on many other fronts. Rowing NSW has fully implemented the Rowing Australia Pathways program and together with our partners NSWIS and our four High Performance Clubs; Sydney Rowing Club, UTS Rowing Club, Sydney University Boat Club and Mosman Rowing Club are dedicated to providing athletes to the NTCs in Canberra and Sydney and thus on to the Australian Rowing Team.

This commitment to the Rowing Australia Pathway is reflected in our own state pathway for junior men and women in our push to have the best interstate crews and the interstate regatta. We regard the pathway to these crews as extremely important and now have an active program through our High Performance Clubs with our pathway athletes rowing in eights at each of the venues. This of course goes also to our efforts to bridge the school to club transition for our athletes of all levels.

Our efforts to focus on our elite athletes has born fruit again this year at the Interstate Regatta and National Championships. Sydney Rowing Club won the overall point score at the Championships with UTS Rowing Club coming second. In the Interstate Regatta we won the King's Cup, the President's Cup, the Women's LTA and the Noel Wilkinson Trophy. Our women's eight came

second in the Queen's Cup and this reflects our work in improving women's rowing in the state.

Most importantly we won the Rowing Australia Cup for the over all best performing state at the Interstate Regatta. A fine testament to the athletes and coaches who have committed themselves to the goal of making our state the best rowing state in the land.

Our ongoing commitment to our Para-rowers and clubs and our desire to succeed at all levels of Para-rowing saw us win, again, the Bob Blake Shield for the best performed Para-rowing state at the Sydney International Rowing Regatta. Our Para athlete numbers continue to expand, and our recreational Para events are proving very popular.

On the administrative side of our business, we have had a good year also. Rowing NSW continues in good financial health, even when our commitment to help fund the NTC at Penrith is taken into account. For the twelve months to 30 June 2017 Rowing NSW made a profit of \$38,944 and as at the same date had reserves of \$623,093 in Members Funds.

Access to the water remains a major challenge for us at Rowing NSW. The harbour and the Parramatta River remain our principal training environments notwithstanding the increased ferry and commercial traffic on our waterways. Our strong relationship with Maritime has enabled us to partner with them to have safety as our paramount objective on the water. This together with our relationship with the ferry operators has seen improvements in compliance in lighting and safety.

With the completion of the NTC many more clubs have seen the benefit of training on the Nepean River and the next challenge for us is the accommodation of clubs and schools wanting to use this fabulous waterway.

Looking forward we are striving to maintain the momentum we have built up over the last number of years and continue to grow the sport in all its facets.

Stephen Donnelley
President
Rowing NSW

Around the States (continued)

Queensland

2017 opened with the largest Queensland State Championships in many years with a 35% increase in athlete numbers based on the previous five year average. The Rowing Queensland headland was used for the first time, after a busy Christmas with the RQ crew dedicating many hours to clearing and preparing the site. A late storm on Saturday tested the temporary roads but the feedback from the rowing community was that we were on a winner. State Champs was quickly followed by the GPS season with all regattas, including the Head of the River, being held at Wyaralong. The RQ team refined processes and systems each week and by the end of the season the temporary arrangements were working well. What was unexpected was the number of spectators for the Head of the River. We filled the 1400 carparks onsite and then squeezed cars in every spare piece of nearby real estate. Approvals for the infrastructure side of the facility were progressing but finding the funding was still proving challenging. The funding received from the Queensland State Government must be matched by funding from the Queensland rowing community and RQ had used up all its reserves with the construction of the course. The plan was still to start construction in late 2017.

After a very wet and wild Australian Masters in 2016, Cyclone Debbie decided to wreak havoc on the 2017 Queensland Masters. One week out from the event massive rains in the Gold Coast hinterland resulted in the complete destruction of the Coomera Course and a depositing of mud all through the boat park and car park. A monumental effort from the local rowing community got the course partially back in the water so the event could go on. A huge thanks to all that helped. The City of Gold Coast regional council was able to secure federal funding and a new removable course is planned for 2018.

One of the highlights of the year was the inclusion of Springwood State High School in the Gold Coast Region All Schools Rowing Association regattas. Springwood was one of the trial schools for the Riggers program and it was great to see them now with their own boats and competing at regattas. Deputy Principal Michael Ogier was recognised at the 2017 Hancock Prospecting Rower of the Year Awards being a finalist in the Participation Ambassador Award.

The North Queensland rowing community tested a modified fixed regatta calendar which enabled certainty around regatta and event times. The feedback was positive and while this saw a slight decrease in seat numbers we hope this new format will work in the other regions as well. The

tyranny of distance, that our great state possesses, means regattas need to finish early so trailers can get on the road. For example, it is an 8-hour drive for the Rockhampton crew to attend a Townsville regatta.

The Queensland Pathway program also gained traction this year with a strong bond being formed between RA, QAS, RQ and clubs. With the focus on athletes and outcomes rather than interclub rivalry we saw big improvements in the Queensland underage athletes. With an altitude training camp planned for early 2018 RQ is looking forward to some strong results at the 2018 Nationals. Special thanks must go to RA and the QAS for their support of this program.

The Brisbane Schoolgirl Rowing Association season also moved from Kawana to Wyaralong and the 10 lanes proved a big benefit for the 10 schools participating. The overall time of the regatta was halved, and girls were able to be back home early afternoon. Continual improvements to the venue saw an improved spectator experience and the fair course saw some excellent racing across all age levels.

Commercial Rowing Club celebrated its 140-year anniversary in 2017. The party has continued at the club with the “Going Forward, Looking Back” song still being played. Congratulations to the all the club members who were recognised at the celebration in October.

While the proposed development of the Wyaralong centre was planned to occur at the end of the BSRA season, bureaucracy beat us. This did not hinder the RQ team’s commitment and a special committee of Queensland Rowing Vice Presidents and alumni was formed to support the RQ crew. A partnership with Hutchinson Builders was brokered and RQ was able to now push through barriers that were standing in our way. The new timeline of development to start in April 2018 was put in place. RQ would like to recognise the support of Hutchinson Builders. This support along with the continued support of the Queensland Government will deliver a great facility for all rowers in Queensland.

The Rowing Queensland Board underwent some change with the resignation of Ray Ebert (Pine River Rowing Club) mid-year. This saw Chloe Schauble (Townsville JCU) move into the casual vacancy and Duncan Free (Griffith University Surfers Paradise) and Simon Daly (St Joseph’s College Gregory Terrace) elected as appointed directors. Emma Brown (Toowong Rowing Club) also stepped onto the RA Council. Peter (Hicksy) Hicks also resigned from the SDM role to return to teaching. This triggered a small restructure with the combining of the Education and Safety Officer role and the SDM into

the new Manager – Sport and Development role. Mike Partridge, long time Queensland rowing doyen, decided to actually get paid for his hard work and started in the role in April. This saw Steph Krippner leave RQ with the restructure. Huge thanks to Peter and Steph for all their hard work while at RQ. The organisations volunteer's dedication and commitment often goes well beyond what would normally be expected and I would like to sincerely thank our many volunteers across the state for their ongoing efforts.

Nick Parr
Chairman
Rowing Queensland Ltd

Around the States (continued)

South Australia

Governance & Board

The Rowing SA Board has been focusing on a range of key strategic and facility areas over the past year, utilising a good blend of knowledge, skills and experience amongst the nine Directors. The 2016–2020 Strategic Plan which was put in place in mid-2016 was reviewed in the latter half of 2017, with some minor changes and updates currently being implemented.

A number of stakeholder meetings and forums were conducted through the year, engaging our Clubs and Schools with some changes to the 2017–18 Regatta program and with the rollout of the revised Pathway programs throughout the year. The following Sub-committees were also re-established to provide input and recommendations to the Board in the following key areas: Athletes; Clubs & Schools; Masters; Umpires & Volunteers; Facilities & Infrastructure; Finance, Audit & Risk.

Facilities & Infrastructure

Rowing SA continue to manage and make extensive use of the Alex Ramsay Regatta Course for year-round rowing and other activities, celebrating our 40th year in operation at West Lakes in 2017. A small ceremony was conducted at a Regatta in December, acknowledging some of the key people involved in establishing the West Lakes facility as a wonderful legacy for rowing in SA, and ‘re-dedicating’ the course.

Throughout the year we saw 57 event days programmed at the Course—with rowing events making up over half of that number, and by far the most participated and attended events. However, the Course is also well-used for other Aquatic events including Canoeing, Dragon Boating, Triathlon and Open Water Swimming. The Regatta Course has been a major asset and advantage to Rowing SA, and use of the Course has grown significantly—both from the Rowing community, the other Aquatic sports organisations, as well as up to 15,000 school students who use the waterway and some course infrastructure each year as participants in the West Lakes Aquatic Centre program (under the State Government’s Department of Education & Child Development)—a tenant at Rowing SA’s West Lakes facility.

Rowing Clubs and Schools also use the course and infrastructure extensively, on most days of the year, along with the SA Sports Institute, and we were fortunate to

receive some funding from the State Government Office for Recreation & Sport to conduct a major review of our facilities in 2017. This project resulted in some concept master plans being developed, as well as identifying some short to medium term upgrade options—all options for the Board to consider through 2018.

In late 2017, Rowing SA outsourced the Café at our West Lakes premises—with great coffee, food and drink now available for both rowers and the wider community at Regattas and throughout the week at OAR Café.

Competitions, Sport Development & Education

Over the past year, rowing in SA has experienced another small increase in participation figures and Regatta fields, with nearly 1,800 registered participants to date in the 2017–18 season. Rowing SA conducted 26 Regattas across the state over the last twelve months, including the successful State Championships and Head of the River Regattas at West Lakes. The larger events at West Lakes were again filmed and live-streamed, proving to be very popular with coaches, athletes, families and spectators.

The State team crews produced a silver medal in the Women’s Single Scull (Olympia Aldersey), and two Bronze medals in the Men’s Eight and Youth Men’s Eight events at the Interstate Regatta in 2017. It has been encouraging to see our State Selectors, Coaches, Athletes and support staff working hard to prepare and enter competitive crews in all categories of the Interstate Regatta. We are fortunate to have a positive working relationship with Jason Lane and the staff at the SA Sports Institute to build on our elite athlete programs, talent pathways, and providing opportunities for our young rowers to represent their state and country.

The Walford Anglican Schoolgirl 1st Eight took out the national title in the Open Schoolgirl Eight event at the Sydney International Rowing Regatta a fantastic achievement.

We supported Adelaide University Boat Club’s hosting of the Trans-Tasman University regatta in mid-2017, which involved a Men’s and Women’s Eight from Australia and New Zealand competing over three stages at West Lakes and Mannum. South Australia was well represented in the Australian crews which won the event in both categories.

Our Para-rowing program continued to develop throughout the year, and we were proud to see Para-rowing coach Ben Flanagan receive the inaugural Rowing Australia ‘National Participation Ambassador’

award at the 2017 Hancock Prospecting Rower of the Year Awards event in October 2017. Ben has worked closely with Rowing SA's Development Manager Peer Richards and the team from SASI in conducting regular sessions for a growing group of Para-rowers, and contributed to the rapid development of Jed Altschwager as he came into consideration for National representation.

Rowing SA is currently working on a range of club development strategies, to support our Clubs and Schools in growing and increasing the retention of Rowers in the sport, as well as conducting education and training for Coaches and Club administrators. Masters Rowing continues with steady participation rates and some new growth and development strategies being worked on by the Masters Sub-committee.

Summary

Rowing SA was extremely proud of our South Australian rowers who represented Australia at the 2017 World Championships in Florida, USA—Alex Hill, Molly Goodman, Olympia Aldersey and Nathan Bowden. Special congratulations to Alex and Molly for their Gold medals in the Men's and Women's Four respectively, and to Olympia for her Bronze medal in the Women's Double.

We would like to express our appreciation for the ongoing support of our partners and supporters and in particular the State Government, through the Office of Recreation and Sport (ORS) and the Department of Planning, Transport and Infrastructure (DPTI). We also value the corporate support received from *Maughan Thiem Ford*, *AAV Sport*, *Bendigo Bank*, *Adelaide Shores*, *Hebfotos* and *The Regatta Shop*. We value our positive relationships and the support we receive from Rowing Australia and the City of Charles Sturt Council—the cooperation and presence of the Council and its staff is invaluable, enabling us to present our facilities and to conduct our sport with confidence.

Finally, we couldn't operate without the wonderful support and commitment from our dedicated Volunteers and Officials, so on behalf of the rowing community in SA we say a huge thanks for enabling us to stage well-run Regattas and events each year!

Philip Paterson
Chairman
Rowing SA

Around the States (continued)

Tasmania

It has, once again, been a successful and rewarding season, but at the same time provided us with many challenges, especially in the amount of time that our volunteers have to contribute during the season.

I would like to take this opportunity to thank the members of the Rowing Tasmania Committee for their contributions during the year, and all other volunteers of Clubs, Schools and other Rowing Associations that have contributed to our season.

One of the major achievements of the Committee during the season was the finalisation of the new position of State Development and Pathway Officer. This position is jointly funded by Rowing Tasmania and Rowing Australia. Through the generous sponsorship of Hancock Prospecting to Rowing Australia, additional funds have been made available to the Pathway Program from which we benefit. The services provided by this new position are available to all Clubs and Schools. Grant Pryor was appointed to this position, which commenced on the 1 January 2017.

During the season the new five year Strategic Plan was completed and approved by the Committee and circulated to the rowing community. Thank you to Peter Volker and Julian Joscelyne who took the lead on this project, and the other members of the rowing community who contributed. This is a living document that the Committee reviews on an ongoing basis at its meetings where its performance is updated on each criteria.

Congratulations to all rowers who competed at State Regattas and National Championships, where once again our medal tally exceeded the previous year.

Congratulations also to Georgia Nesbitt and Sarah Hawe World Champion, who were selected in the National Team and represented Australia overseas, and Henry Youl who represented Australia in the World Rowing Under 23 Championships.

Once again, this season there has been continuing development of our own rowing course and facilities at Lake Barrington. The four launching pontoons have now been replaced, the accommodation facilities at Davies Bay Lodge have been upgraded and general repairs and maintenance have been carried out on buildings and grounds. We also have an ongoing program in place for the replacement or maintenance of the varied equipment that we use for conducting regattas and general maintenance to our facilities.

Rowing Tasmania has been successful in obtaining a grant from the Tasmanian Community Fund, which is for the re-development of the boat park and the replacement of the boat racks. We would like to thank this organisation for their continuing support, with this particular project resulting in racking to hold twice the number of boats previously provided for.

Life Member of Rowing Tasmania, Jack Ellings, passed away during the season. Jack was a past President of Rowing Tasmania and a staunch volunteer to Rowing Australia and the Recconian's Rowing Club. Jack was posthumously awarded the Order of Australia for his services to rowing, youth and the community. Our condolences go to the families and immediate rowing families of all other members of the rowing community that have passed away during the season.

At our previous AGM David Schier was awarded Life Membership of Rowing Tasmania for his enormous contribution to the sport. Congratulations to David on his Life Membership.

Thank you to our State selectors, State coaches, Rules Committee, Boat Drivers and all those other volunteers who put their hands up to cover the endless tasks it takes to run the successful organisation of Rowing Tasmania.

Thank you to our Sponsors: Bentleys, Veolia, Hydro Tasmania, Community Sport and Recreation Tasmania, Buckby Motors, Decent Rowing.

I would also like to thank our Partners, Rowing Australia and the Tasmanian Institute of Sport.

I also wish to acknowledge and thank for the support given to us during the season from – MAST, Sport and Recreation Tasmania, Parks & Wildlife Tasmania and Kentish Council.

Once again, Rowing Tasmania is host of the Australian Masters Rowing Championships for 2018, we are looking forward to showcasing Lake Barrington International Rowing Course to the Australian rowing community.

James S Gibson
President
Rowing Tasmania

Victoria

The sport of rowing in Victoria continues to grow with membership expected to reach 9000 by 2020. Rowing Victoria has released a five year strategic plan to respond to the sport's current and emerging needs. We will deliver this strategic plan through four key pillars:

Pillar 1: Event management

Pillar 2: Regatta operations and services

Pillar 3: Member engagement and development

Pillar 4: Advocacy and stakeholder engagement

As the peak body for the management of rowing in Victoria, our success is underpinned by a firm commitment to represent the best interests of our 45 member clubs, 47 member schools, volunteers and supporters, in order to provide rowing for all ages and abilities in an engaging, welcoming and safe manner.

The strategy is delivered by our small but dedicated office who have harnessed the support from our community to participate on commissions and committees.

This year RV conducted over 50 regattas with the total number of seats exceeding 43,000. The demand for competition was highlighted by record number of entries for the Victorian Rowing Championships. The small but dedicated RV team works closely with Regatta committees, volunteer groups and competitors to ensure each event is successful. We are extremely fortunate to have a great team of volunteer umpires who conduct our regattas safely and fairly.

The Australian Masters Rowing Championships was a great opportunity to host a National event, our thanks to Nick Inglis as Chair of the event, and Caitlin Ripper for organizing the volunteers. There was tremendous feedback from other States about the quality of the experience.

The explosion of schools rowers and continued growth of Masters has created pressure on our waterways. RV continues to lead the discussions with the Victorian government departments of Maritime Safety, Vic Roads and Parks Victoria to ensure access to the main waterways and promote safety for all waterway users. Our focus on safety is highlighted by RV stipulating compulsory training and accreditation for all coxswains and coaches.

Rowing Victoria works closely with RA and other State Associations to develop sport wide initiatives and ensure

consistency of operations. Our involvement in the national rowing participation and development plan will ensure our efforts are aligned with the national approach. Operational efficiencies have been achieved with a common chart of accounts and accounting platform, aligned membership categories and a national insurance approach with our partnership with Aon.

RV is acutely aware of the challenges to develop pathways for athletes to move from school programs into a club system and elite programs. We are currently working with schools, clubs, coaches and athletes to better understand the issues and how best to support continued involvement in the sport. Our success in identifying and developing elite rowers is achieved through the partnership with the VIS, Mercantile and Melbourne University boat clubs.

The Victorian rowing community would like to congratulate David Ochert, who was awarded an OAM for services to rowing, after decades of dedicated service as a rower, coach and mentor. David, like so many other volunteers are the backbone of our sport and RV will continue to work with these members and volunteers to ensure our sport remains accessible and enjoyable.

Building on our success, we will now aim for higher levels of achievement. Our updated strategic plan will serve as a guide for Rowing Victoria as we strive to become a world-leading rowing organisation. We have a passionate membership and will continue to work with them to promote and grow our sport.

Joe Joyce
President
Rowing Victoria

Around the States (continued)

Western Australia

The year to 31 December 2017, saw continued progress against objectives in the final year of the 2014-17 strategic plan.

Following the success of the first sprint regatta trialled at Elizabeth Quay (EQ) in 2016, three regattas were staged there this year. Feedback at the end of each regatta has allowed us to evolve the format, improving the experience for competitors and spectators, and improving the safety of crews, especially when rowing at night.

The EQ Regattas have taken rowing back into the heart of the CBD with the open entry format attracting an eclectic mix of non-traditional crews including corporates, school alumni, university alumni, and even a surf club. Clubs have been most generous in their hosting of these crews in their sheds, providing both boats and coaches.

Bringing rowing back in front of a wider audience is a statement of rowing's enduring relevance within the WA community. In addition, having non-traditional crews racing side by side with club crews and State representative crews, is reintroducing retired rowers back to the sport. The relationships fostered through hosting non-traditional crews are also being leveraged to the advantage of the sport by Rowing WA and by individual clubs.

The enduring relevance of rowing in the State was also on display at the inaugural Champions Lunch held at Champion Lakes during the 2017 State Championships. Crews, coaches and officials returned to watch current rowers battle for glory, while reliving their own past achievements, and renewing lifelong friendships fostered within National, State and Club crews. The reminiscences of the all-WA 1960 Rome Olympic eight, and the magnificent tale of the 1997 Kings Cup eight were highlights of the lunch. The Champions Lunch will now be a permanent fixture during State Championships and all past and present rowers, coxswains, coaches and officials are welcome.

The core club pennant racing program remains the centrepiece of the Rowing WA calendar, culminating in the State Championships. Thanks in part to the successful trial of drone-cameras and live-streaming, the State Championships had a much-improved atmosphere and vibe in 2017 compared to recent years. It is pleasing to see the high quality of domestic racing being given its due public exposure through this new medium, which we hope to continue in 2018 and beyond.

On a disappointing note, however, overall regatta entries were down during 2017, prompting a review and revamp of the regatta program for 2018. It is hoped that better programming and modest changes to the rules of racing, will see an upturn in pennant regatta entries in 2018, and an even better State Championship!

The highlight of the elite program for WA was the National and Interstate Championships at the Sydney International Regatta Centre. We continue to punch above our weight on the national stage, with the men's lightweight four bringing the Penrith Cup back to WA and the ladies youth eight taking out bronze in the Bicentennial Cup. Thanks go to WAIS Head Coach, Rhett Ayliffe and Rowing WA high performance director, Verity Keogh, for their dedicated work in preparing and supporting the State team.

On the world stage, Josh Hicks (Swan River Rowing Club) rowed in the men's coxless four which won gold at the World Rowing Championships in Sarasota, Florida. Along with Josh, we congratulate all our senior national representatives, David Watts (Swan River Rowing Club) in the Men's Double Scull, and James Kerr (UWA Boat Club) and Cameron Fowler (Swan River Rowing Club) in the Lightweight Men's Quadruple Scull.

As a sign of things to come, Bronwyn Cox (UWA Boat Club) and Annabelle McIntyre (Fremantle Rowing Club), picked up silver in the women's pair at the U23 World Championships, and then jointly took out the WAIS Junior Sports Star of the year award later in the year. In addition, veteran State and Swan River Rowing Club coach, Antonio Maurogiovanni, coached the U23 Men's Four to gold medal at the same event. Along with Bronwyn and Annabelle, we also congratulate Sam Marsh on their achievements in under 23 national crews. At the U21 level, WA had five athletes and a coach selected to represent Australia in the Trans-Tasman challenge against New Zealand.

Competing on the international stage is a great personal honour for these athletes, and also reflects positively on the contribution of schools, clubs, coaches, officials and fellow competitors in the state, which creates the high standard of competition in which our elite rowers are nurtured. WA now has four athletes training in the National Training Centres in Canberra (men) and Penrith (women). While they are away from home, we remain proud that these athletes were developed in WA and continue to represent their state with distinction.

The future of elite performance will be underpinned by the high-performance partnership between Rowing WA,

WAIS and Rowing Australia, which was renewed in 2017 following the development of *Pathways 2020*, WA's High Performance Strategy for Rowing for this current Olympic cycle.

Growth of the athlete base will be achieved through a number of long run initiatives, hinging on expanding the number of schools with embedded rowing programs within the State, and a range of programs to give talented athletes reason to choose rowing over their other sporting options, post-school. The success of Great Southern Grammar in placing fifth out of 29 schools in the All Schools Regatta this year is testament to the talent lying dormant around the state, in this instance unlocked through a passionate school coach and two inspirational regional visits that involved Olympians Mr Tony Lovrich and Miss Hannah Vermeersch. Along with Olympian Rhys Grant, Hannah and Tony made five trips to regional rowing clubs to support coach and rower development and school recruitment initiatives as part of a program made possible by a Country Sport Enrichment Scheme grant from the Department of Local Government, Sport and Cultural Industries. In addition, Pathway Eights, talent identification, school alumni programs and interschool challenge racing are amongst the initiatives being actively pursued to improve retention of rowers post-school. Our shared aspiration is to see podium finishes for WA crews increase in future years. Like everything else worth achieving in rowing, there are no shortcuts!

With respect to the WA Rower of the Year Awards, Rowing WA congratulate UWA Boat Club as Overall Champion Club, Swan River Rowing Club for taking out the Premiership Pennant, Josh Hicks (Swan River Rowing Club) as Oarsman of the Year, Bronwyn Cox (UWA Boat Club) & Annabelle McIntyre (Fremantle Rowing Club) as Oarswomen of the Year, and Club Coach of the Year, Vanessa Grant (Perth Rowing Club). On behalf of everyone involved in the sport of rowing in WA, I wish all our elite athletes all the best in their selection aspirations and race results for 2018, and in pursuing the Olympic dream in Tokyo 2020. You are the flag-bearers for our sport, and we draw inspiration from your dedication and skill.

A large contingent of masters rowers continues to be a key part of rowing in the state. A large group of masters rowers travelled to Nagambie for the Australian Masters Rowing Championships, to Melbourne for the Head of the Yarra, and to Bled for the Masters World Championships. Crew camaraderie and fitness are the bywords for these remarkable athletes. With Western Australia hosting the Australian Masters Championships in 2019, 2018 will be

a year for planning and for clubs to marshal strong crews for the event.

2017 was the final year of the 2014-17 strategic plan and final input is being sought on the 2018 five year strategic plan. The vision remains: "Making rowing a rewarding experience available to all Western Australians", with a three part mission: to involve more people in rowing; to deliver a positive rowing experience; and to provide and facilitate elite pathways

The Rowing WA Board and CEO have set the following priorities for 2018:

1. Embed and grow Elizabeth Quay Regattas
2. Secure funding to continue Regional Support program in 2019
3. Run a pilot for the Armadale Schools Program
4. Plan and promote the 2019 Australian Masters Rowing Championships in Perth
5. Increase liaison with clubs
6. Renovate Rowing WA Canning Bridge facility and river wall
7. Develop a home for Western Australian Rowing memorabilia at Champion Lakes

The success of these priority initiatives will as always, be driven by our core team, supported by specialist expertise of key Directors and volunteers of Rowing WA, and enabled by the energy and drive of club committees and their members.

Rowing WA thanks our partners and sponsors Department of Local Government Sport and Cultural Industries, ServTech Global, LGFG Fashion House, RowGear, Healthway, Lavan, Front Row Screens and the City of Armadale for their generous support in cash and kind. Without our partners and sponsors, we could not deliver our core and growth programs.

Rowing WA are the custodians in WA of a fantastic sport with great contemporary relevance and a long history. Our challenge remains to competitively position rowing in the public psyche by growing our base, increasing the diversity and appeal of our offering, positioning the sport in the public eye, and improving our high performance results. We do this as an integrated sport with a highly competitive and diverse club base, variously serving the needs of junior, pennant, elite and masters rowers. May 2018 be an even better year for us.

David Rose
President
Rowing Western Australia



Australian Senior World Cup & World Championships–2017

Boat	Surname	Forename	State	Poznan World Cup II	Lucerne World Cup III	Sarasota World Championships
PR1x	Horrie	Erik	NSW			GOLD
Coach	Baker	Jason	NSW			
M4-	Hargreaves	Jack	NSW	GOLD		GOLD
	Hicks	Josh	WA	GOLD		GOLD
	Hill	Alexander	SA	GOLD		GOLD
	Turrin	Spencer	NSW	GOLD		GOLD
Coach	Wright	Ian	NTC			
W4-	Goodman	Molly	SA	GOLD	GOLD	GOLD
	Hawe	Sarah	TAS	GOLD	GOLD	GOLD
	Stephan	Lucy	VIC	GOLD	GOLD	GOLD
	Werry	Katrina	VIC	GOLD	GOLD	GOLD
Coach	Westgarth	Tom	NTC			
LW4x	Arch	Alice	VIC	6th (W4x)	GOLD	SILVER
	Miansarow	Georgia	NSW	6th (W4x)	GOLD	SILVER
	James	Amy	QLD	6th (W4x)	GOLD	SILVER
	Nesbitt	Georgia	TAS	6th (W4x)	GOLD	SILVER
Coach	Keogh	John	NTC			
M2+	Bowden	Nathan	SA		SILVER	
	Coombs	Benjamin	VIC		SILVER	
	Rook	James	VIC		SILVER	SILVER
	Widdicombe	Angus	VIC			SILVER
	Wruck	Darcy	QLD			SILVER
Coach	Prater	Mark	NTC			
W2x	Aldersey	Olympia	SA	BRONZE	4th	BRONZE
	Edmunds	Madeleine	QLD	BRONZE	4th	BRONZE
Coach	Randell	Ellen	NTC			
W4x	Cronin	Caitlin	QLD	SILVER	BRONZE	6th
	Horton	Genevieve	NSW	SILVER	BRONZE	6th
	Meredith	Rowena	NSW	SILVER	BRONZE	6th
	Saunders	Leah	NSW	SILVER	BRONZE	6th
Coach	Keogh	John	NTC			

Australian Senior World Cup & World Championships – 2017 (continued)

M8+	Bowden	Nathan	SA	4th		8th
	Coombs	Benjamin	VIC	4th		8th
	Hargreaves	Jack	NSW		SILVER	
	Hicks	Josh	WA		SILVER	
	Hill	Alexander	SA		SILVER	
	Masters	Tim	VIC	4th	SILVER	8th
	Moore	Angus	ACT	4th	SILVER	8th
	Playfair	Hamish	NSW		SILVER	8th
	Purnell	Alexander	NSW	4th	SILVER	8th
	Rook	James	VIC	4th	SILVER	8th
	Turrin	Spencer	NSW		SILVER	
	Watts	Campbell	NSW	4th		8th
	Widdicombe	Angus	VIC	4th		
	Wruck	Darcy	QLD	4th		
Coach	Randell	Andrew	NTC			

LM4x	Kerr	James	WA	10th (M4x)	5th	12th
	Matthews*	Redmond	VIC		5th	12th
	Murphy*	Sean	NSW	10th (M4x)	5th	
	Parry	Hamish	QLD	10th (M4x)	5th	12th
	Fowler*	Cameron	WA	10th (M4x)		12th
Coach	Wright	Ian	NTC			

M2x	Letcher	Luke	ACT	4th	10th	17th
	Watts	David	WA	4th	10th	17th
Coach	Prater	Mark	NTC			

W2-	Goodman	Molly	SA	BRONZE		
	Hawe	Sarah	TAS	BRONZE		
Coach	Westgarth	Tom	NTC			

W2-	Stephan	Lucy	VIC		5th	
	Werry	Katrina	VIC		5th	
Coach	Westgarth	Tom	NTC			

LW2x	Arch	Alice	VIC	6th		
	Miansarow	Georgia	NSW	6th		
Coach	Keogh	John	NTC			

Australian Senior World Cup & World Championships 2017 (continued)

M2-	Keenan	Simon	VIC	7th
	Playfair	Hamish	NSW	7th
Coach	Prater	Mark	NTC	
LW2x	James	Amy	QLD	8th
	Nesbitt	Georgia	TAS	8th
Coach	Keogh	John	NTC	
M4-	Keenan	Simon	VIC	11th
	Watts	Campbell	NSW	11th
	Widdicombe	Angus	VIC	11th
	Wruck	Darcy	QLD	11th
Coach	Randell	Andrew	NTC	
M2-	Bowden	Nathan	SA	12th
	Coombs	Benjamin	VIC	12th
Coach	Prater	Mark	NTC	
LM1x	Fowler	Cameron	WA	21st
Coach	Prater	Mark	NTC	

Team	Rank by Total Medals
Senior	6



Senior World Championships Medal Table 2017

Rank	Nation	Total Gold Medals	Total Silver Medals	Total Bronze Medals	Total Medals	Rank by Total
1	Italy	3	3	3	9	1
2	New Zealand	3	2	2	7	=2
3	Australia	3	2	1	6	=4
4	France	2	1		3	=8
5	The Netherlands	2	1		3	=8
6	Ireland	2			2	=11
7	Romania	2			2	=11
8	Great Britain	1	3	3	7	=2
9	Germany	1		4	5	6
10	Brazil	1		1	2	=11
11	Norway	1		1	2	=11
12	Czech Republic	1			1	=17
13	Hungary	1			1	=17
14	Lithuania	1			1	=17
15	South Africa	1			1	=17
16	Switzerland	1			1	=17
17	United States of America		4	2	6	=4
18	Poland		3	1	4	7
19	Ukraine		2		2	=11
20	Russian Federation		1	2	3	=8



Senior World Championships Results by Event 2017

PR W1x

Gold	NOR	11:14.17
Silver	ISR	11:20.81
Bronze	GER	11:55.75

PR M1x

Gold	AUS	9:39.48	[Horrie]
Silver	UKR	9:47.89	
Bronze	RUS	9:52.25	

PR2 Mix 2x

Gold	NED	8:11.00
Silver	UKR	8:28.71
Bronze	POL	8:29.77

PR3 Mix 2x

Gold	BRA	7:28.95
Silver	FRA	7:34.70
Bronze	GER	7:40.72

PR3 Mix4+

Gold	GBR	6:55.70
Silver	USA	7:18.80
Bronze	ITA	7:23.52

W1x

Gold	SUI	7:22.58
Silver	GBR	7:24.50
Bronze	AUT	7:26.56

M1x

Gold	CZE	6:40.64
Silver	CUB	6:43.49
Bronze	GBR	6:45.14

W2-

Gold	NZL	7:00.53
Silver	USA	7:04.37
Bronze	DEN	7:06.21

M2-

Gold	ITA	6:16.22
Silver	CRO	6:16.56
Bronze	NZL	6:20.85

LW2x

Gold	ROU	6:55.88
Silver	NZL	6:56.09
Bronze	USA	6:56.38

LM2x

Gold	FRA	6:13.10
Silver	ITA	6:15.15
Bronze	CHN	6:15.40

W2x

Gold	NZL	6:45.08	
Silver	USA	6:46.57	
Bronze	AUS	6:49.76	[Aldersey, Edmunds]

M2x

Gold	NZL	6:10.07	
Silver	POL	6:10.66	
Bronze	ITA	6:11.33	
17th	AUS	6:17.93	[Watts, Letcher]

W4x

Gold	NED	6:16.72	
Silver	POL	6:17.71	
Bronze	GBR	6:19.93	
6th	AUS	6:24.25	[Saunders, Horton, Meredith, Cronin]

M4x

Gold	LTU	6:43.10
Silver	GBR	5:45.03
Bronze	EST	5:45.32

Senior World Championships Results by Event 2017 (continued)

W4-					M4-			
Gold	AUS	6:33.58	[Stephan, Werry, Hawe, Goodman]	Gold	AUS	5:55.24	[Hicks, Turrin, Hargreaves, Hill]	
Silver	POL	6:34.25		Silver	ITA	5:57.19		
Bronze	RUS	6:34.67		Bronze	GBR	5:57.99		
W8+				M8+				
Gold	ROU	6:06.40		Gold	GER	5:26.85		
Silver	CAN	6:07.09		Silver	USA	5:28.45		
Bronze	NZL	6:07.27		Bronze	ITA	5:28.90		
				8th	AUS	5:41.23	[Playfair, Bowden, Coombs, Masters, Moore, Keenan, Watts, Purnell, Rook [c]]	
LW1x				LM1x				
Gold	RSA	7:38.78		Gold	IRL	6:48.87		
Silver	NED	7:41.00		Silver	NZL	6:52.16		
Bronze	USA	7:42.45		Bronze	NOR	6:52.35		
M2+				LM2-				
Gold	HUN	6:54.80		Gold	IRL	6:32.42		
Silver	AUS	6:56.60	[Wruck, Widdicombe, Rook [c]]	Silver	ITA	6:34.20		
Bronze	GER	6:58.37		Bronze	BRA	6:35.30		
LW4x				LM4x				
Gold	ITA	6:33.97		Gold	FRA	5:51.85		
Silver	AUS	6:35.47	[James, Arch, Miansarow, Nesbitt]	Silver	GBR	5:52.02		
Bronze	CHN	6:36.33		Bronze	GRE	5:53.64		
				12th	AUS	6:15.31	[Fowler, Matthews, Kerr, Parry]	
				LM4-				
				Gold	ITA	5:59.60		
				Silver	RUS	6:01.91		
				Bronze	GER	6:03.37		



Under 23 World Championships Results 2017

Boat	Surname	Forename	State	World Championships
BM4-	Bakker	Adam	QLD	GOLD
	Black	Rob	NSW	GOLD
	Donald	Liam	VIC	GOLD
	Moore	Harley	QLD	GOLD
	Maurogiovanni	Antonio	WA	
BW4x	Cronin	Caitlin	QLD	SILVER
	Horton	Genevieve	NSW	SILVER
	Hudson	Harriet	NSW	SILVER
	Meredith	Rowena	NSW	SILVER
	Randell	Ellen	NSW	
BW2-	Cox	Bronwyn	WA	SILVER
	McIntyre	Annabelle	WA	SILVER
	Ayliffe	Rhett	WA	
BM4+	Litt	Georgia	SA	5th
	Hardy	Sam	NSW	5th
	Judge	Andrew	NSW	5th
	Marsh	Sam	WA	5th
	Youl	Henry	TAS	5th
	Southwell	Benjamin	QLD	
BLWx	Masters	Georgina	NSW	6th
	Russell	Wallis	QLD	6th
	Williams	Madeleine	QLD	6th
	Zilm	Verayna	SA	6th
	Young	Alfie	NSW	
BM1x	Antill	Caleb	ACT	6th
	Ayliffe	Rhett	WA	
BW4-	Boteman	Amanda	VIC	8th
	Dempsey	India	VIC	8th
	Frantic	Elise	VIC	8th
	Stalph	Rafaela	NSW	8th
	Eaton	Annabelle	VIC	
Team	Rank by Total Medals	Rank by Total		
Under 23	6	6		



Junior World Championships Results 2017

Boat	Surname	Forename	State	World Championships
JM2x	Kennedy-Leverett	Cormac	QLD	GOLD
	Hamilton	Fergus	VIC	GOLD
Coach	Abramowski	Thomas	VIC	
JM4x	Crouch	Harry	NSW	9th
	Stevenson	Lachlan	NSW	9th
	Kench	Jackson	NSW	9th
	Samus	Daniel	NSW	9th
Coach	Baker	Jason	NSW	
JW8+	Thompson	Jessica	VIC	9th
	Thomson	Georgia	VIC	9th
	Tuddenham	Mimi	VIC	9th
	McKeagney-Douglas	Brigid	VIC	9th
	Giaoulekas	Ruby	VIC	9th
	Balson	Sophie	VIC	9th
	Perrignon	Jane	VIC	9th
	Frederico	Emmie*	VIC	9th
	Clarke	Gabrielle*	VIC	9th
	Georgakas	Phoebe	VIC	9th
Coach	Crowe	Alison	VIC	
JW2x	McCarthy-Smith	Taylor	QLD	13th
	Froebel	Skyla	VIC	13th
Coach	Trovas	Jonathan	QLD	

Team	Rank by Total Medals	Rank by Total
Junior	8	10



Under 21 Trans-Tasman Results 2017

Boat	Surname	Forename	State
Wx	Alton	Lily	QLD
LW	Bennett	Portia	QLD
LM	Boere	Patrick	WA
M-	Canham	Benjamin	VIC
M-	Clarke	Alexander	VIC
LW RES	Cowan	Celia	SA
LW	Davenport	Romola	NSW
M-	Deans	Jack	SA
LM	Deitner	Chase	WA
M-	Grant	Kane	SA
M ©	Hancock	Alexis	VIC
W ©	Hockings	Caitlin	QLD
W-	Morris	Gabrielle	WA
W-	Patten	Giorgia	WA
W-	Reid	Grace	NSW
LM RES	Reinhard	Mitchell	SA
W-	Wainwright	Lara	NSW
Mx	Walsh	Devlin	NSW
Mx	Wheatley	Charles	NSW
Wx	Zamin	Siena	WA
Head Coach	Lane	Jason	SA
Coach	Carlile	Brigette	VIC
Coach	Gely	David	NSW
Coach	Tamigi	Joseph	WA
Coach	Draydon	Ned	QLD

Team	Australia	New Zealand
Points	309	255



2017 Sydney International Rowing Regatta

Open Women's Single Scull

Commercial Rowing Club—HPNTC 7:49.47
Maddie Edmunds, Coach: Tom Westgarth

Open Women's Double Scull

Adelaide Rowing Club/Commercial Rowing Club—
HPNTC 7:13.32
Maddie Edmunds (COMM), Olympia Aldersey (ADEL)

Open Women's Quadruple Scull

Adelaide Rowing Club/University of Queensland Boat
Club/Sydney Rowing Club—HPNTC/QAS/NSWIS
6:45.14

Harriet Hudson (SRC), Eloise Parker (UQBC), Lily
Alton (UQBC), Olympia Aldersey (ADEL), Coaches:
Edward Draydon, Jason Lane

Open Women's Coxless Pair—The Sarah Tait Memorial Trophy

Buckingham Rowing Club/Huon Rowing Club—TIS
7:20.69

Sarah Hawe (HUON), Meaghan Volker (BRC),
Coaches: Brett Crow, Neil Stump

Open Women's Coxless Four

Buckingham Rowing Club/Sydney University Boat
Club/Huon Rowing Club/Towong Rowing Club—
HPNTC/TIS 6:50.23

Madeleine Coonan (TOOW), Georgina Gotch (SUBC),
Sarah Hawe (HUON), Meaghan Volker (BRC),
Coaches: Brett Crow, Neil Stump

Open Women's Coxed Eight—The Florence Eaton Trophy

Commercial Rowing Club/Brisbane & GPS Rowing
Club/Buckingham Rowing Club/Huon Rowing Club/
Fremantle Rowing Club/University of WA Boat Club/
Toowong Rowing Club/Adelaide University Boat
Club—HPNTC/TIS/WAIS/QAS 6:20.96

Phoebe Pado (ADLUN), Madeleine Coonan (TOOW),
Bronwyn Cox (UWABC), Annabelle McIntyre (FRC),
Sarah Hawe (HUON), Meaghan Volker (BRC), Jessica
Hall (BGPS), Maddie Edmunds (COMM), Cox: Caitlin
Hockings, Coaches: Alex Field, Brett Crow, Benjamin
Southwell

Open Men's Single Scull

Sydney Rowing Club—RBNTC 6:59.14
Spencer Turrin, Coaches: Donovan Cech, Jason Baker,
Lachlan Carter

Open Men's Double Scull

UTS Rowing Club—RBNTC 6:31.87
Peter Koster, Hamish Playfair, Coaches: Tim McLaren,
John Smyth

Open Men's Quadruple Scull

Swan River Rowing Club/Black Mountain Rowing
Club/UTS Rowing Club/ANU Boat Club—RBNTC
5:59.29

Caleb Antill (ANU), Hamish Playfair (UTS), Luke
Letcher (BMRC), David Watts (SRRC)

Open Men's Coxless Pair—Ted Bromley Memorial Trophy

Sydney Rowing Club—RBNTC 6:33.35
Angus Moore, Joshua Hicks, Coach: Donovan Cech

Open Men's Coxless Four—Bob Aitken Memorial Trophy

Adelaide Rowing Club, Murray Bridge Rowing Club,
Sydney Rowing Club—RBNTC 6:08.62

Nathan Bowden (SRC), James McRae (MBRC), Bryn
Coudraye (ADEL), Alexander Hill (ADEL)

Open Men's Coxed Four

Sydney Rowing Club—NSWIS 6:27.54
Edward White, Christopher Morgan, Charlie Patterson,
William O'Connell, Cox: George Davis, Coach:
Donovan Cech

Open Lightweight Women's Single Scull—Herald & Weekly Times Cup

Sydney University—HPNTC 7:46.43
Georgia Miansarow, Coach: Alfie Young

Open Lightweight Women's Double Scull

Sydney University Boat Club/Huon Rowing Club—
HPNTC 7:23.25
Georgia Nesbitt (HUON), Georgia Miansarow (SUBC),
Coaches: Paul Newbon, Alfie Young

Open Lightweight Women's Quadruple Scull

Huon Rowing Club/University of Queensland Boat
Club/Melbourne University Boat Club—HPNTC/VIS
6:42.73

India McKenzie (MUBC), Alice Arch (MUBC), Caitlin
Hockings (UQBC), Georgia Nesbitt (HUON), Coaches:
Paul Newbon, Alfie Young, Alex Field

Open Lightweight Men's Single Scull

Canberra Rowing Club 7:08.69
Thomas Perry, Coaches: Renae Domaschenz, Andrew
Randell

2017 Sydney International Rowing Regatta (continued)

Open Lightweight Men's Double Scull

UTS Rowing Club—NSWIS 6:46.60
Matthew Curtin, James Chuter, Coaches: Tim McLaren,
John Smyth

Open Lightweight Men's Quadruple Scull

Team Hong Kong 6:02.96
Chun Shek Leung, Kang Yue Kenneth Liu, Chiu Mang
Tang, Hin Chun Chiu

Open Lightweight Men's Coxless Pair

University of WA Boat Club/Swan River Rowing Club
6:47.31
Perry Ward (SRRC), Timothy Widdicombe (UWABC),
Coach: Stefano Balosso

Open Lightweight Men's Coxless Four—The Lucerne Cup

University of WA Boat Club/Swan River Rowing Club/
Fremantle Rowing Club—WAIS 6:20.66
Mario Lo Presti (FRC), Timothy Widdicombe
(UWABC), Perry Ward (SRRC), James Kerr (UWABC),
Coaches: Antonio Maurogiovanni, Stefano Balosso

Open Lightweight Men's Coxed Eight—The Buckingham Centenary Trophy

UTS Rowing Club/Sydney University Boat Club/
Mosman Rowing Club/Canberra Rowing Club/ANU
Boat Club—NSWIS 5:50.16
James Waldersee (UTS), William Clark (ANU), Thomas
Perry (CANB), Sean Murphy (MOSM), Jack Hanley
(SUBC), Roderick Chisholm (UTS), Matthew Curtin
(UTS), James Chuter (UTS), Cox: Renae Domaschenz,
Coaches: Tim McLaren, Renae Domaschenz

Under 23 Women's Single Scull

Sydney University Boat Club—HPNTC 7:43.20
Rowena Meredith, Coach: Alfie Young

Under 23 Women's Double Scull

University of Queensland Boat Club/Sydney University
Boat Club—HPNTC 7:19.94
Rowena Meredith (SUBC), Caitlin Cronin (UQBC),
Coaches: Alfie Young, Edward Draydon

Under 23 Women's Quadruple Scull

Sydney University Boat Club/Fremantle Rowing Club—
HPNTC/WAIS 6:38.63
Annabelle McIntyre (FRC), Rowena Meredith (SUBC),
Genevieve Horton (SUBC), Serena Cox (SUBC),
Coach: Alfie Young

Under 23 Women's Coxless Pair

University of WA Boat Club/Fremantle Rowing Club—
WAIS 7:20.86
Annabelle McIntyre (FRC), Bronwyn Cox (UWABC)

Under 23 Women's Coxless Four

University of Queensland Boat Club/University of WA
Boat Club/Fremantle Rowing Club/Griffith University
Surfers Paradise Rowing Club—WAIS/VIS/QAS
7:01.34
Hedda Cooper (GUSP), Annabelle McIntyre (FRC),
Bronwyn Cox (UWABC), Ellen Pozzi (UQBC),
Coaches: Edward Draydon, Lincoln Handley

Under 23 Women's Coxed Eight

University of Queensland Boat Club/Griffith University
Surfers Paradise Rowing Club/Melbourne University
Boat Club—HPNTC/QAS/VIS 6:27.58
Tyler Ferris (UQBC), Miller Ferris (UQBC), Kelly
Drenth (UQBC), Kate Rowan (UQBC), Claudia
Zucchelli (MUBC), Caitlin Cronin (UQBC), Hedda
Cooper (GUSP), Ellen Pozzi (UQBC), Cox: Stephanie
Long, Coaches: Edward Draydon, Annabelle Eaton,
Lincoln Handley

Under 23 Men's Single Scull

ANU Boat Club—RBNTC 7:07.48
Caleb Antill, Coaches: Andrew Randell, Renae
Domaschenz

Under 23 Men's Double Scull

ANU Boat Club/Tamar Rowing Club—RBNTC/TIS
6:46.28
Henry Youl (TAMAR), Caleb Antill (ANU), Coaches:
Andrew Randell, Brett Crow, Renae Domaschenz

Under 23 Men's Quadruple Scull

Adelaide University Boat Club/Swan River Rowing
Club/Black Mountain Rowing Club/ANU Boat Club—
WAIS/ACTAS 6:07.89
Tom Collins (ANU), Tyron Boorman (BMRC),
Sam Marsh (SRRC), Hugo Langsford (ADLUN),
Coaches: Jason Lane, Renae Domaschenz, Antonio
Maurogiovanni

Under 23 Men's Coxless Pair

Mosman Rowing Club/Mercantile Rowing Club—VIS/
NSWIS 6:41.20
Liam Donald (MERC), Robert Black (MOSM), Coach:
Simon Gadsden

Under 23 Men's Coxless Four

Sydney Rowing Club/Mosman Rowing Club/
Mercantile Rowing Club—NSWIS/VIS 6:14.52
Liam Donald (MERC), Robert Black (MOSM), Thomas
Barnes (SRC), Charlie Patterson (SRC), Coaches:
Donovan Cech, Simon Gadsden

Under 23 Men's Coxed Eight—The Federation of Old Oarsmen Trophy

Toowong Rowing Club/University of Queensland
Boat Club/Commercial Rowing Club—RBNTC/QAS
5:45.80
William Johnston (TOOW), Oliver Smith (TOOW),
Darcy Wruck (COMM), Elliott Apel (TOOW), Harley
Moore (UQBC), Adam Bakker (UQBC), Nick Pettigrew
(TOOW), Jack Armitage (TOOW), Cox: Daniella Serra,
Coaches: Benjamin Southwell, Keiran Dwyer, Alex Field

Under 23 Lightweight Women's Single Scull

Sydney University Boat Club 7:55.58
Wallis Russell, Coach: Alfie Young

Under 23 Lightweight Women's Double Scull

Adelaide Rowing Club/Sydney University Boat Club—
SASI 7:34.00
Wallis Russell (SUBC), Verayna Zilm (ADEL), Coaches:
Alfie Young, Jason Lane

Under 23 Lightweight Women's Quadruple Scull

Sydney University Boat Club/University of Queensland
Boat Club/Adelaide Rowing Club/UTS Rowing Club—
SASI/NSWIS 6:50.94
Georgina Masters (UTS), Verayna Zilm (ADEL),
Madeleine Williams (UQBC), Wallis Russell (SUBC),
Coaches: Jason Lane, Edward Draydon, David Gely

Under 23 Lightweight Men's Single Scull

Sydney University Boat Club 7:15.64
Leon Chambers, Coaches: Donald McLachlan, Dustyn
Butler

Under 23 Lightweight Men's Double Scull

New Norfolk Rowing Club/Buckingham Rowing
Club—TIS 6:46.75
Alec Paterson (BRC), Matthew Byrne (NWNFK),
Coach: Brett Crow

Under 23 Lightweight Men's Coxless Pair

Mercantile Rowing Club 7:02.11
Carl Tomczak, William Legge, Coach: David Colvin

Under 23 Lightweight Men's Coxless Four

Mercantile Rowing Club/Banks Rowing Club 6:32.41
Carl Tomczak (MERC), Edward Manton (BANKS),
William Legge (MERC), Jayden Grey (MERC),
Coaches: David Colvin, Nicholas Mitchell

Under 21 Women's Single Scull

UTS Rowing Club 8:27.86
Olivia Bartram, Coaches: David Gely, Tim McLaren

Under 21 Women's Double Scull

Sydney Rowing Club—NSWIS 7:42.14
Romola Davenport, Harriet Hudson, Coaches: Lachlan
Carter, Donovan Cech

Under 21 Women's Quadruple Scull

Western Australian Rowing Club 6:56.74
Siena Zamin, Giorgia Patten, Gabi Morris, Kira
Vermeersch, Coaches: Joseph Tamigi, Chris Holliday

Under 21 Women's Coxless Pair

UTS Rowing Club 7:48.19
Grace Reid, Lara Wainwright, Coaches: David Gely, Tim
McLaren

Under 21 Women's Coxed Four

Mercantile Rowing Club 7:35.63
Annie Anezakis, Ellie Tomanovits, Kirstie Green, Georgie
Gleeson, Cox: Adelaide Cester, Coach: Brigette Carlile

Under 21 Men's Single Scull

Sydney University Boat Club 7:22.63
Charles Wheatley, Coaches: Dustyn Butler, Donald
McLachlan

Under 21 Men's Double Scull

Sydney University Boat Club 6:54.77
Devlin Walsh, Charles Wheatley, Coaches: Dustyn Butler,
Donald McLachlan

Under 21 Men's Quadruple Scull

Sydney University Boat Club 6:10.09
Jacob Flanagan, Matt Murray, Charles Wheatley, Leon
Chambers, Coaches: Dustyn Butler, Donald McLachlan

Under 21 Men's Coxless Pair

Sydney University Boat Club 6:50.62
Lachlan Miles, Jack O'Brien, Coaches: Dustyn Butler,
Donald McLachlan

Under 21 Men's Coxed Four

UTS Rowing Club 6:39.80
Zac Whitehead, George Finlayson, Hugh Courts,
Zac Von Appen, Cox: Tim Morrison, Coaches: Tim
McLaren, John Smyth

2017 Sydney International Rowing Regatta (continued)

Under 21 Lightweight Women's Single Scull

University of Queensland Boat Club 8:12.04
Sarah Robinson, Coach: Edward Draydon

Under 21 Lightweight Men's Single Scull

UTS Rowing Club—NSWIS 7:17.96
Matthew Curtin, Coaches: Tim McLaren, John Smyth

Under 19 Women's Single Scull

Brisbane & GPS Rowing Club 8:22.56
Taylor McCarthy-Smith, Coaches: Jon Trovas, Eleanor Wilson

Under 19 Women's Double Scull

Brisbane & GPS Rowing Club/Melbourne Rowing Club—VIS 7:33.48
Sky Froebel (MELB), Taylor McCarthy-Smith (BGPS), Coaches: David Ochert, Jon Trovas

Under 19 Women's Quadruple Scull

Brisbane & GPS Rowing Club/Townsville & JCU Rowing Club/Commercial Rowing Club 6:56.59
Laura Blazek (BGPS), Lexie Nothdurft (COMM), Lauren Smith (TOWNS), Taylor McCarthy-Smith (BGPS), Coaches: Jon Trovas, Eleanor Wilson, David Dancer

Under 19 Women's Coxless Pair

Griffith Uni Surfers Paradise Rowing Club 7:49.90
Jess Scott, Leukie Smith, Coaches: Kane Ramon, Sean Carolan, Lincoln Handley

Under 19 Women's Coxless Four

University of Queensland Boat Club 7:19.11
Hilary Ballinger, Phoebe Robinson, Annabelle Needham, Georgia Warmington, Coach: Edward Draydon

Under 19 Women's Coxed Eight

University of Queensland Boat Club/Adelaide Rowing Club/Toowong Rowing Club 6:43.33
Eliza Gray (UQBC), Hilary Ballinger (UQBC), Phoebe Robinson (UQBC), Annabelle Needham (UQBC), Holly Gall (UQBC), Ella Bramwell (ADEL), Georgia Warmington (UQBC), Maddy Wightman (UQBC), Cox: Ashleigh Hockings, Coach: Edward Draydon

Under 19 Men's Single Scull—The Thomas Keller Memorial Trophy

The Southport School 7:24.76
Cormac Kennedy-Leverett

Under 19 Men's Double Scull—The Tim Hawkins Memorial Trophy

Newington College 6:52.84
Alex Nichol, Harry Crouch, Coaches: Richard Roach, Richard Wearne

Under 19 Men's Quadruple Scull

Mosman Rowing Club 6:13.76
Felix Daddo, Bjarne Ungemach, Ash Nicholls, Daniel Samus, Coach: Matthias Ungemach

Under 19 Men's Coxless Pair

Buckingham Rowing Club 7:01.80
Jared Weisse, Nick Cash, Coach: Darryn Purcell

Under 19 Men's Coxless Four

Mercantile Rowing Club/Haileybury/Melbourne University Boat Club 6:34.15
Benjamin Keller (MERC), Ethan McCoach (MUBC), Roland Crantock (HLBY), Maximilian Hanna (MERC), Coaches: Richard Van Hooydonk, John Saunders

Under 19 Men's Coxed Four

Newington College 6:47.34
Alexander Potter, Alex Nichol, Richmond Sear, Harry Crouch, Cox: Charlie Nicholas, Coaches: Richard Wearne, Richard Roach

Under 19 Men's Coxed Eight

Scotch College VIC 6:03.77
Rainer Gertis, Patrick Butcher, Harrison Miller, Benjamin Clarke, Rupert Baxter, Louis Le Deux, Timothy Nothnagel, Teddy Webster, Cox: Archie Gill, Coach: James Murray

Under 17 Women's Single Scull

Somerville House 8:20.48
Ella Hudson, Coaches: Rhys Jones, Oleg Shishkin

Under 17 Women's Double Scull

Somerville House 7:39.21
Laura Chancellor, Ella Hudson, Coaches: Rhys Jones, Oleg Shishkin

Under 17 Women's Coxed Quadruple Scull

Somerville House 7:16.72
Phoebe Howe, Lucy Hope, Laura Chancellor, Ella Hudson, Cox: Alexandra Sambanis-Gill, Coaches: Rhys Jones, Oleg Shishkin, Peter Herbert

Under 17 Men's Single Scull—The Piper Cup

St Joseph's Nudgee College 7:36.48
Patrick Long, Coach: John Bowes

Under 17 Men's Double Scull

St Joseph's Nudgee College 7:03.64
Patrick Long, Lukas Matic, Coach: John Bowes

Under 17 Men's Coxed Quadruple Scull

The Southport School 6:43.39
Isaac Mibus, Max Cossill, Sam Gibson, Jake Heck, Cox:
Jack Caskey

Club Women's Double Scull

Swan River Rowing Club 7:35.91
Aileen Crowley, Adriana Marulli, Coach: Jack Fischer

Club Women's Coxless Four

Sydney Rowing Club 7:16.31
Candice Williams, Susannah Dear, Emily Partridge, Tessa
Mapplebeck, Coach: Lachlan Carter

Club Women's Coxed Eight

Sydney Rowing Club 6:52.77
Lara Campbell, Brianna Caputo, Madison Brown,
Madeleine Farrar, Candice Williams, Tessa Mapplebeck,
Emily Partridge, Susannah Dear, Cox: Millicent
Cheetham, Coach: Lachlan Carter

Club Men's Double Scull

Mercantile Rowing Club 6:50.87
James Hoban, Hugo Van De Graaf, Coaches: David
Colvin, John Saunders

Club Men's Coxless Four

UTS Rowing Club 6:27.67
Zac Whitehead, George Finlayson, Paddy Holt, Marcus
Elster, Coaches: Tim McLaren, John Smyth

Club Men's Coxed Eight

Melbourne University Boat Club 6:01.24
James Robinson, Gregor Theinschnack, Jackson
Harrison, Hamish Rowlands, Gary Butcher, Nicholas
Stephenson, Jonothan Hookway, Sam Morrison, Cox:
Teesaan Koo, Coach: David England

TA Women's Single Scull

ANU Boat Club—ACTAS 4:49.05
Kathryn Ross, Coach: Renae Domaschenz

LTA Women's Single Scull

Nepean Rowing Club—NSWIS 4:13.36
Kathleen Murdoch, Coach: Lindsay Callaghan

AS Men's Single Scull

Sydney Rowing Club—NSWIS 5:04.87
Erik Horrie, Coach: Jason Baker

TA Men's Single Scull

Griffith University Surfers Paradise Boat Club 4:42.32
Curtis McGrath

LTA Men's Single Scull

University of Queensland Boat Club 3:41.60
Mac Russell, Coach: Michael Russell

LTA Mixed Double Scull

Nepean Rowing Club/Balmain Rowing Club—NSWIS
3:48.98
Kevin Wall (BALM), Kathleen Murdoch (NEPN),
Coaches: Lindsay Callaghan, Liam James

LTA Mixed Coxed Four

Tasmania University Boat Club/University of
Queensland Boat Club/Mersey Rowing Club/Sandy Bay
Rowing Club 3:48.00
Alistair Chong (TUBC), Mac Russell (UQBC), Emma
Jago (MERS), Sara Waitzer (TUBC), Cox: Penelope
Boman, Coaches: Mark Stott, Michael Russell

Schoolgirl's Single Scull

St Scholastica's College 8:20.30
Nicela Martincic, Coaches: Milan Parker, Thomas Parker

Schoolgirl's Coxed Quadruple Scull

St Peter's Lutheran College 7:20.43
Elizabeth Hills, Isabelle Furrer, Laura Blazek, Taylor
McCarthy-Smith, Cox: Lauren Robinson, Coaches: Jon
Trovas, Eleanor Wilson

Schoolgirl's Coxed Four

St Hilda's School 7:29.42
Hope Nixon, Alexandra Finlay, Jess Scott, Leukie Smith,
Cox: Zara Campbell, Coach: Sean Carolan

Under 17 Schoolgirls Coxed Eight

Somerville House 6:54.78
Georgia Skelton, Imogen Hall, Isabelle Drew, Eve
White, Phoebe Howe, Ella Hudson, Lucy Hope, Laura
Chancellor, Cox: Alexandra Sambanis-Gill, Coaches:
Rhys Jones, Peter Herbert, Oleg Shishkin

Schoolgirl's Coxed Eight—The Sydney Cup

Walford Anglican School 6:45.02
Meg Juers, Kirsty Penhall, Charlotte Hall, Ella
Grummet, Aine Seed, Lavinia Prince, Matilda Young,
Katelyn Nicholson, Cox: Mia Gowland, Coaches: David
McGrath, Georgia Litt

Schoolboy's Single Scull

The Southport School 7:28.58
Cormac Kennedy-Leverett

2017 Sydney International Rowing Regatta (continued)

Schoolboy's Coxed Quadruple Scull

Newington College 6:30.78

Alexander Potter, Alex Nichol, Richmond Sear, Harry Crouch, Cox: Charlie Nicholas, Coaches: Richard Wearne, Richard Roach

Schoolboy's Coxed Four

Scotch College VIC 6:40.72

Rainer Gertis, Patrick Butcher, Harrison Miller, Benjamin Clarke, Cox: Lachie Phillips, Coach: James Murray

Under 17 Schoolboy's Coxed Eight

Scotch College VIC 6:17.81

John Kilroe-Smith, Gus Permezel, Jack Cameron, Tom McPhail, William Dixon, Fraser Miscamble, Marcus Cameron, James Scott, Cox: William Smith, Coach: Oli Dutton-Schwietert

Schoolboy's Coxed Eight—The Barrington Cup

Scotch College VIC 5:51.62

Harry Isles, Max Cooper, Mark Russell, Marcus Emmett, Charlie Miller, Thomas Macky, Angus Emmett, Lachie Murchie, Cox: Harry Gill, Coach: Tom Woodruff

Interstate Women's LTA Single Scull

New South Wales 4:06.19

Kathleen Murdoch, Coach: Lindsay Callaghan

Interstate Men's LTA Single Scull

Queensland 3:47.69

Mac Russell, Coach: Michael Russell

Interstate Women's Single Scull—The Nell Slatter Trophy

Queensland 7:39.26

Maddie Edmunds, Coach: Benjamin Southwell

Interstate Men's Single Scull—The President's Cup

New South Wales 6:53.01

Cameron Girdlestone, Coach: Donald McLachlan

Interstate Lightweight Women's Quadruple Scull—The Victoria Cup

Queensland 6:36.93

Portia Bennett, Amy James, Wallis Russell, Madeleine Williams, Coach: Alex Field

Interstate Lightweight Men's Coxless Four—The Penrith Cup

Western Australia 6:05.79

James Kerr, Mario Lo Presti, Perry Ward, Timothy Widdicombe, Coaches: Jamie Hewlett, Stefano Balosso

Interstate Women's Youth Eight—The Bicentennial Cup

Victoria 6:30.55

Sky Froebel, Kirstie Green, Ellie Tomanovits, Jacqueline Hart, Georgie Gleeson, India Dempsey, Annika Hoffmann, Ria Thompson, Cox: Adelaide Cester, Coaches: Brigitte Carlile, David Ochert

Interstate Men's Youth Eight—The Noel F. Wilkinson Trophy

New South Wales 5:47.85

Leon Chambers, Jacob Flanagan, Hugh Courts, Matt Murray, Thomas Barnes, Zac Von Appen, Lachlan Miles, Jack O'Brien, Cox: Rebecca Harrison, Coaches: Jason Baker, Dustyn Butler

Interstate Women's Eight—The Queen Elizabeth II Trophy

Victoria 6:08.40

Hedda Cooper, Addy Dunkley-Smith, Hannah Lewis, Katherine Michelmore, Jess Morrison, Jennifer Cleary, Katrina Werry, Lucy Stephan, Cox: Sarah Ben-David, Coach: Simon Gadsden

Interstate Men's Eight—The King's Cup

New South Wales 5:30.26

Edward White, Peter Koster, Angus Moore, Alexander Lloyd, Spencer Turrin, Hamish Playfair, Jack Hargreaves, Alex Purnell, Cox: William Raven, Coaches: Donovan Cech, Nick Garratt

Financial Report 2017

ROWING AUSTRALIA LTD.

ABN 49 126 080 519

FINANCIAL REPORT

For the Year Ended 31 December 2017

ROWING AUSTRALIA LTD.
ABN 49 126 080 519
FINANCIAL REPORT
For the Year Ended 31 December 2017

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ROWING AUSTRALIA LTD.
ABN 49 126 080 519
DIRECTORS' REPORT

Your Directors present this report on the company for the financial year ended 31 December 2017.

Directors

The name of each person who has been a director during the year and to the date of this report are:

Mr Robert G Scott	Chairman
Mr Andrew J Rowley	
Ms Flavia M Gobbo	
Ms Sally A Capp	Resigned 10 August 2017
Ms Carmen J Wearne	
Mr Andrew N Guerin	
Mr Merrick Howes	
Mr Bryan D Weir	
Ms Hannah L Every-Hall	
Mr Benjamin P Dodwell	Appointed 10 August 2017

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Principal Activities

The principal activity of the Company during the financial year was to administer the sport of rowing in Australia including selection, preparation and competition of national teams, conducting national and international rowing events and the development and delivery of community development programs. No significant change in the nature of this activity occurred during the year.

Objectives

The company's vision:

- to be the world's number one rowing nation and Australia's leading Olympic sport.

The company's mission:

- in order to achieve our vision, Australian rowing will focus on success across three elements of its collective mission:
 1. Win more Olympic gold medals
 2. Build rowing's public profile and financial strength
 3. Attract, satisfy and retain more participants and partners

The company's objectives, and strategies to achieve these objectives are:

Objective	Strategies
Align the whole of rowing	- Improve whole of sport communication - Governance improvement at all levels - An aligned database - Optimise whole of sport efficiency (reduce duplication)
Grow, awareness, participation and new opportunities	- Pursue Nationally aligned and branded participation programs - Improve the number and standards of rowing's workforce (volunteers, coaches, umpires) - Facilitate opportunities for involvement in non-traditional forms of rowing (coastal, rowing, para, etc) - Communicate rowing to the general public, including all media and technology
Improved International Success	- Create a Performance Culture - Improve the capability and depth of the High Performance support system - Increase and retain the number of athletes and coaches with podium potential - Increase the number of athletes and coaches in high performance pathways
Build Commercial Diversity	- Develop the rowing brand - Expand funding sources beyond traditional government sports budgets - Maintain traditional government sports budget funding - Investigate alternative commercial models for rowing
Infuse integrity at every level of the sport	- Ensure that all members, participants and partners comply with rowing's whole of sport integrity policies and culture - Provide leadership and education that ensures that only safe and ethical practices are used within our sport

ROWING AUSTRALIA LTD.
ABN 49 126 080 519
DIRECTORS' REPORT

Information on Directors
Mr Robert G Scott

Special Responsibilities - Chairman Board of Directors

Mr Andrew J Rowley

Special Responsibilities - Chair Nominations and Remunerations Committee

Ms Flavia M Gobbo

Special Responsibilities - Chair High Performance Commission, Audit and Risk Committee

Mr Benjamin P Dodwell

Special Responsibilities -

Ms Carmen J Wearne

Special Responsibilities - Participation Commission

Mr Andrew N Guerin

Special Responsibilities - Audit and Risk Committee

Mr Merrick Howes

Special Responsibilities - Chair Audit and Risk Committee, Nominations and Remunerations Committee

Mr Bryan D Weir

Special Responsibilities - Chair Participation Commission

Ms Hannah L Every-Hall

Special Responsibilities - Chair Athletes Commission, High Performance Commission

Meetings of Directors

During the financial year, 10 meetings of directors were held. Attendances by each director was as follows:

	Directors' Meetings	
	Number eligible to attend	Number attended
Mr Robert G Scott	10	10
Mr Andrew J Rowley	10	10
Ms Flavia M Gobbo	10	6
Ms Sally A Capp	7	5
Ms Carmen J Wearne	10	8
Mr Andrew N Guerin	10	9
Mr Merrick Howes	10	9
Mr Bryan D Weir	10	9
Ms Hannah L Every-Hall	10	9
Mr Benjamin P Dodwell	3	3

ROWING AUSTRALIA LTD.
ABN 49 126 080 519
DIRECTORS' REPORT

The company is incorporated under the Corporations Act 2001 and is a company limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of \$100 each towards meeting any outstanding obligations of the company. At 31 December 2017 the total amount that members of the company are liable to contribute if the company is wound up is \$700 (2016: \$700).

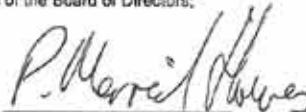
Auditor's Independence Declaration

The auditor's independence declaration for the year ended 31 December 2017 has been received and can be found on page 4 of the financial report.

This directors' report is signed in accordance with a resolution of the Board of Directors:



R G Scott
Director



M Howes
Director

Dated this 3rd day of May 2018.



For your peace of mind

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

**AUDITOR'S INDEPENDENCE DECLARATION UNDER
SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF ROWING AUSTRALIA LTD.**

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2017 there have been no contraventions of:

- i. the auditor independence requirements as set out in the Corporations Act 2001 in relation to the review; and
- ii. any applicable code of professional conduct in relation to the review.

WPIAS Pty Ltd
Authorised Audit Company No. 440306

Lee-Ann Dippenaar BCom CA RCA
Director

Dated this 3rd day of May 2018

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w: www.wpias.com.au

WPIAS Pty Ltd ABN 99 163 915 482
WPIAS is an Authorised Audit Company and a Limited Partnership
Liability limited by a scheme approved under Professional Standards Legislation

GOLD COAST · BRISBANE · SYDNEY · MELBOURNE · PERTH · AUCKLAND

ROWING AUSTRALIA LTD.

ABN 49 126 080 519

**Statement of Profit or Loss and Other Comprehensive Income
for the Year Ended 31 December 2017**

	Notes	2017 \$	2016 \$
Revenue	2	13,182,109	11,600,285
Administration Expenses		(1,500,538)	(1,556,572)
Marketing Expenses		(262,105)	-
Bromley Trust		(31,792)	(16,938)
Development Expenses		(309,749)	(385,264)
High Performance Expenses (including Para-Rowing) Events		(9,094,718)	(8,060,586)
		(1,433,481)	(1,310,622)
Surplus/(Loss) before income tax		<u>549,726</u>	<u>261,303</u>
Income Tax Expense	1(b)	-	-
Surplus/ (Loss) for the year		<u>549,726</u>	<u>261,303</u>
Other comprehensive income			
Other comprehensive income for the year		-	-
Total comprehensive income/(loss) for the year		<u>549,726</u>	<u>261,303</u>

The accompanying notes form part of these financial statements.

ROWING AUSTRALIA LTD.

ABN 49 126 080 519

Statement of Financial Position as at 31 December 2017

	Notes	2017 \$	2016 \$
Assets			
Current Assets			
Cash and Cash Equivalents	4	4,373,026	4,710,853
Trade and Other Receivables	5	99,190	505,791
Inventories	6	254,303	4,248
Other Assets	7	182,277	332,154
Total Current Assets		<u>4,908,796</u>	<u>5,553,146</u>
Non-Current Assets			
Property, Plant and Equipment	8	1,370,777	158,862
Investments Held in Bromley Trust	9	288,133	294,920
Total Non-Current Assets		<u>1,658,910</u>	<u>453,782</u>
Total Assets		<u>6,567,706</u>	<u>6,006,928</u>
Liabilities			
Current Liabilities			
Trade and Other Payables	10	3,581,278	3,844,286
Borrowings	12	75,000	-
Provisions	11	323,722	274,662
Total Current Liabilities		<u>3,980,000</u>	<u>4,118,948</u>
Non-Current Liabilities			
Borrowings	12	150,000	-
Provisions	11	-	-
Total Non-Current Liabilities		<u>150,000</u>	<u>-</u>
Total Liabilities		<u>4,130,000</u>	<u>4,118,948</u>
Net Assets		<u>2,437,706</u>	<u>1,887,980</u>
Equity			
Retained Earnings	13	2,437,706	1,887,980
Total Equity		<u>2,437,706</u>	<u>1,887,980</u>

The accompanying notes form part of these financial statements.

ROWING AUSTRALIA LTD.

ABN 49 126 080 519

Statement of Changes in Equity for the Year Ended 31 December 2017

	Note	Retained Earnings \$
Balance at 1 January 2016		1,626,677
Comprehensive Income		
Surplus for the year		261,303
Other comprehensive income for the year		-
Total comprehensive income for the period		<u>261,303</u>
Balance at 31 December 2016		<u>1,887,980</u>
Balance at 1 January 2017		1,887,980
Comprehensive Income		
Surplus for the year		549,726
Other comprehensive income for the year		-
Total comprehensive income for the year		<u>549,726</u>
Balance at 31 December 2017		<u>2,437,706</u>

The accompanying notes form part of these financial statements.

ROWING AUSTRALIA LTD.

ABN 49 126 080 519

Statement of Cash Flows for the Year Ended 31 December 2017

	Note	2017 \$	2016 \$
Cash Flows from Operating Activities:			
Receipts from Grants		11,238,213	12,131,323
Receipts from Other Organisations & Persons		3,961,400	2,167,241
Payments to Suppliers and Employees		(14,484,552)	(11,606,921)
Interest Received		31,885	26,549
Interest Paid		-	-
Dividends Received		25,028	24,277
Net Cash Provided by Operating Activities	19(b)	<u>771,974</u>	<u>2,742,469</u>
Cash Flows from Investing Activities:			
Payments for Property, Plant and Equipment		(1,335,810)	(78,386)
Proceeds from Sale of Investments		23,089	-
Payments for Investments		(22,180)	(15,000)
Net Cash Used by Investing Activities		<u>(1,334,901)</u>	<u>(93,386)</u>
Cash Flows from Financing Activities:			
Proceeds from Borrowings		300,000	-
Repayments of Borrowings		(75,000)	-
Net Cash Provided by Financing Activities		<u>225,000</u>	<u>-</u>
Net Increase/(decrease) in cash held		(337,927)	2,649,083
Cash and Cash Equivalents at beginning of financial year		4,710,953	2,061,870
Cash and Cash Equivalents at end of financial year	19(a)	<u>4,373,026</u>	<u>4,710,953</u>

The accompanying notes form part of these financial statements.

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Rowing Australia Ltd is a company limited by guarantee incorporated in Australia on 29 June 2007.

The nature of operations and principal activity of the company is the administration of the sport of rowing in Australia.

The financial statements were authorised for issue on 3 May 2018 by the directors of the company.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements of the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in a financial report containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

In preparing the financial report, the company has taken the exemptions available to non-profit entities and included the requirements of the Australian Sports Commission, Mandatory Sports Governance Principles.

The financial statements, except for cash flow information have been prepared on an accrual basis and are based on historical cost, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Accounting Policies

(a) Revenue

Revenue is recognised to the extent that it is probable that the accrued benefits will flow to the company. The following specific recognition criteria also apply before revenue is recognised:

Sale of Goods

Revenue is recognised when control has passed to the buyer.

Grants

Grant revenues received for specific projects are recognised upon receipt regardless of whether expenditure has been incurred as there is no contractual right to return the monies received to the grantor.

Grant revenues received with a conditional right to return unspent amounts is initially recognised as income in advance in the statement of financial position and revenue is recognised in the statement of profit or loss and other comprehensive income as services are performed or conditions fulfilled.

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Note 1: Summary of Significant Accounting Policies (cont'd)

Interest

Interest revenue is recognised as it accrues.

Sale of Non-Current Assets

The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal and is included as revenue at the date control of the asset passes to the buyer, usually when an unconditional contract of sale is signed.

All revenue is stated net of the amount of goods and services tax (GST).

(b) Income Tax

No provision for income tax has been raised as the company is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997.

(c) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and at bank together with short-term deposits with original maturity of three months or less that are readily convertible to known cash amounts subject to insignificant risk of change in value.

(d) Trade and Other Receivables

The collectability of debts is assessed at the reporting date and specific provision is made for doubtful debts.

(e) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned to inventories on an average cost basis.

(f) Property, Plant and Equipment

Property, plant and equipment is carried at cost or fair value, less, where applicable, any accumulated depreciation and any impairment losses.

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset. The expected useful lives are as follows:

Office & Computer Equipment - 2.5 to 10 years

Training Equipment - 3 to 5 years

Motor Vehicles - 3 Years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

Impairment losses are recognised in the statement of profit or loss and other comprehensive income.

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Note 1: Summary of Significant Accounting Policies (cont'd)

- (g) **Trade and Other Payables**
Trade creditors and other amounts payables are recognised when the company becomes obliged to make future payments resulting from the purchase of goods or services.
- (h) **Employee Benefits**
Short-term employee benefits
Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages and salaries. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. Sick leave is expensed as incurred.

Other long-term employee benefits
The company classifies employees' long service leave and annual leave entitlements as other long-term employee benefits when they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the company's obligation for other long-term employee benefits which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates applicable to national government securities at reporting date, which most closely match the terms of maturity of the related liability. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit and loss as a part of employee benefits expense.
- (i) **Goods and Services Tax (GST)**
Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Note 1: Summary of Significant Accounting Policies (cont'd)

(j) Impairment of Financial Assets

At the end of each reporting period, the company assesses whether there is objective evidence that a financial asset has been impaired. A financial asset is considered impaired if the evidence indicates one or more events have a negative effect on the estimated future cash inflows of that asset.

Individually significant financial assets are tested for impairment separately. The remaining financial assets are assessed on a group basis based on credit risk.

An impairment loss on a held-to-maturity investment is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate. An impairment loss on an available-for-sale financial asset is calculated by reference to its fair value.

Impairment losses are recognised in the statement of profit or loss and other comprehensive income.

(k) Impairment of Non-Financial Assets

At the end of each reporting period, the company assesses whether there is any indication that an asset may be impaired. Where an indicator of impairment exists, the company makes a formal estimate of recoverable amount. Where the carrying amount of an asset exceeds its recoverable amount the asset is considered impaired and is written down to its recoverable amount. Recoverable amount is the greater of fair value less costs of disposal and value in use. It is determined for an individual asset, unless the asset's value in use cannot be estimated to be close to its fair value less costs to sell and it does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discounted rate that reflects current market assessments of the time value of money and the risks specific to the asset.

(l) Comparative Figures

Where required by Accounting Standards, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

(m) Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

(n) Economic Dependence

The company is dependent on the Australian Sports Commission ("the Commission") for the majority of its revenue. At the date of this report the Board has no reason to believe the Commission will not continue to support the company.

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Note 2: Revenue	2017	2016
	\$	\$
Grants		
Australian Sports Commission (ASC)		
- High Performance	8,223,848	8,252,051
- Sport Development		-
- HP Project Funding - Personal Excellence	11,000	63,000
- SIRR	1,305,000	1,300,000
Accreditation Fees	32,420	28,575
Affiliation Fees	72,109	84,564
Merchandise Sales	48,730	50,681
Sponsorship	2,387,035	511,668
Course Fees	-	34,486
Currency Fluctuations	-	-
Conference Income	27,541	-
Dividends/distributions received	25,836	24,824
Entry Fee income	204,818	197,311
Gain in Value of Investments	-	3,490
Interest Received	31,885	26,549
Masters' Regatta - Hosting Fees	-	15,909
Sundry Income	207,028	287,520
Ticket Sales	224,732	212,247
Team Income	380,127	507,410
Total Revenue	13,182,109	11,600,285
Note 3: Expenses		
Employee Benefits Expense	3,226,122	2,799,701
Note 4: Cash and Cash Equivalents		
Cash at Bank - Rowing Australia	4,216,588	4,553,735
Cash at Bank - The Bromley Trust	137,565	127,245
Cash on Hand	18,873	29,973
	4,373,026	4,710,953
Note 5: Trade and Other Receivables		
CURRENT		
Trade Debtors	75,754	498,003
Provision for Doubtful Debts	-	-
	75,754	498,003
Distributions Receivable	7,888	7,788
Other Receivables	-	-
GST Receivable	15,548	-
Total current trade and other receivables	99,190	505,791

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Note 6: Inventories	2017	2016
	\$	\$
CURRENT		
Coaching Resources - At Cost	4,248	4,248
Uniforms - At Cost	250,055	-
	<u>254,303</u>	<u>4,248</u>
 Note 7: Other Assets		
CURRENT		
Deposits Paid	18,212	85,000
Prepayments		
- International Competition Expenses	41,470	134,546
- Other	66,998	54,452
- SIRR	55,597	58,156
	<u>182,277</u>	<u>332,154</u>
 Note 8: Property, Plant and Equipment		
Office & Computer equipment - at cost	276,368	217,241
Less accumulated depreciation	(211,993)	(169,535)
	<u>64,375</u>	<u>47,706</u>
 Training Equipment - at cost	285,344	130,076
Less accumulated depreciation	(140,754)	(107,067)
	<u>144,590</u>	<u>23,009</u>
 Paralympic Boats - at cost	219,679	112,445
Less accumulated depreciation	(47,758)	(24,298)
	<u>171,921</u>	<u>88,147</u>
 Motor Vehicle - at cost	71,809	-
Less accumulated depreciation	(11,213)	-
	<u>60,596</u>	<u>-</u>
 Leasehold Improvements - at cost	940,887	-
Less accumulated depreciation	(11,592)	-
	<u>929,295</u>	<u>-</u>
 Total property, plant and equipment	<u>1,370,777</u>	<u>158,862</u>

Rowing Australia Limited entered into an agreement with Rowing New South Wales Incorporated and New South Wales Institute of Sport for the construction of a national training centre in Penrith. Rowing Australia Limited has contributed \$940,887 to the construction of the facility. The land has been leased from the Penrith City Council by Rowing New South Wales Incorporated which has a sub-licence with New South Wales Institute of Sport. Rowing Australia Limited has entered into a Sub-licence with New South Wales Institute of Sport for use of the facility. (Refer Note 20)

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Note 8: Property, Plant and Equipment (Continued)

Movement in Carrying Amounts

	Office & Computer Equipment	Training Equipment	Leasehold Improvements	Motor Vehicles	Paralympic Boats	Total
	\$	\$	\$	\$	\$	\$
Balance at beginning of year	47,706	23,009	-	-	88,147	158,862
Additions at cost	59,126	155,268	940,887	71,809	108,720	1,335,810
Disposals	-	-	-	-	-	-
Depreciation	(42,457)	(33,687)	(11,592)	(11,213)	(24,946)	(123,895)
Balance at end of year	64,375	144,590	929,295	60,596	171,921	1,370,777

Note 9: Investments Held in Bromley Trust

	2017 \$	2016 \$
NON-CURRENT		
Listed Securities - At Cost		
Australian Foundation Investment Co Ltd - 65,470 shares (2016: 63,470)	150,816	139,276
Argo Investment Ltd - 26,225 shares (2016: 24,825)	106,167	95,527
Telstra Corporation Limited - 0 shares (2016: 5,300)	-	30,274
Listed Securities - At Market Value		
General Property Trust - 3,200 units (2016: 3,200)	16,352	16,096
Unlisted Securities - At Market Value		
Challenger Wholesale Property Securities Fund - 16,802 units (2016: 15,842)	14,798	13,747
Total Investments Held in Bromley Trust	288,133	294,920
Listed and unlisted securities market values		
Australian Foundation Investment Co Ltd	408,533	365,587
Argo Investment Ltd	213,209	185,195
General Property Trust	16,352	16,096
Challenger Wholesale Property Securities Fund	14,798	13,747
Telstra Corporation Limited	-	27,030
	652,892	607,655

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Note 10: Trade and Other Payables

	2017	2016
	\$	\$
CURRENT		
Income Received in Advance		
- Australian Sports Commission	594,283	676,875
- Other	2,322,500	1,950,000
Other	1,000	1,000
Trade Creditors	227,492	236,043
Accruals	316,740	400,509
GST Payable	-	406,128
Other Amounts	119,263	173,731
	<u>10(a) 3,581,278</u>	<u>3,844,286</u>

(a) Financial Liabilities at amortised cost classified as trade and other payables

Trade and other payables - Current	3,581,278	3,844,286
Less income received in advance	(2,916,783)	(2,626,875)
Less other amounts payable	-	-
Financial liabilities as trade and other payables	<u>664,495</u>	<u>1,217,411</u>

Note 11: Provisions

CURRENT		
Provision for Annual Leave	237,877	186,591
Provision for Long Service Leave	93,546	78,866
Provision for FBT	(7,701)	9,205
	<u>323,722</u>	<u>274,662</u>

NON-CURRENT		
Provision for Long Service Leave	-	-

	Annual Leave	Long Service Leave	FBT	Total
	\$	\$	\$	\$
Analysis of total provisions				
Opening Balance at 1 January 2017	186,591	78,866	9,205	274,662
Additional provisions raised during the year	169,652	19,514		189,166
Amounts used	(118,366)	(4,834)	(16,906)	(140,106)
Balance at 31 December 2017	<u>237,877</u>	<u>93,546</u>	<u>(7,701)</u>	<u>323,722</u>

Note 12: Borrowings

CURRENT		
Loan - NSWIS	75,000	-
NON-CURRENT		
Loan - NSWIS	150,000	-
Total Borrowings	<u>225,000</u>	<u>-</u>

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Note 13: Retained Earnings	2017	2016
	\$	\$
Retained Earnings	2,161,433	1,611,707
E Bromley Donation	150,000	150,000
CPI Movement Reserve	126,273	126,273
Total Retained Earnings	<u>2,437,706</u>	<u>1,887,980</u>

Note 14: Contingent Assets and Liabilities

There are no known contingent assets and liabilities as at the reporting date.

Note 15: Events After the Reporting Period

The directors are not aware of any events that have occurred since the end of the reporting period that require adjustment or disclosure within the financial statements.

Note 16: Key Management Personnel Compensation

Any person(s) having the authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly, including any director of the company is considered key management personnel (KMP).

The totals of remuneration paid to KMP of the company during the year / period was as follows:

	2017	2016
	\$	\$
KMP compensation	<u>832,770</u>	<u>702,655</u>

Note 17: Segment Reporting

The company operates from Canberra in the Australian Capital Territory to administer the sport of rowing in Australia.

Note 18: Entity Information

The registered office and principal place of business of the company is:
 21 Alexandrina Drive, Yarralumla, ACT 2600

Note 19: Cash Flow Information

(a) Cash and Cash Equivalents

Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

	2017	2016
	\$	\$
Cash at bank	4,354,153	4,680,980
Cash on hand	18,873	29,973
	<u>4,373,026</u>	<u>4,710,953</u>

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Note 19: Cash Flow Information (continued)

(b) Reconciliation of Cash Flows From Operating Activities to Surplus after Income Tax	2017	2016
	\$	\$
Net surplus(loss) for the period	549,726	261,303
Non-cash flows in loss		
Depreciation and amortisation	123,895	54,344
Loss on Disposal of Investments	7,185	-
Changes in Fair Value of Investments	(1,307)	(3,490)
Changes in assets and liabilities		
(Increase)/decrease in receivables	406,601	191,702
(Increase)/decrease in inventories	(250,055)	14,211
(Increase)/decrease in other assets	149,877	120,024
Increase/(decrease) in payables	(552,916)	725,567
Increase/(decrease) in income in advance	289,908	1,358,266
Increase/(decrease) in provisions	49,060	20,542
Cash flows (used in)/provided by operating activities	<u>771,974</u>	<u>2,742,469</u>

Note 20: Capital and Leasing Commitments

Operating Lease Commitments

The company has a sub-licence with the New South Wales Institute of Sport for the use of the sub-licensed land for the purposes of playing, training, competitions and administration of rowing. The sub-licence commenced on 16 October 2017 and expires on 8 March 2022 and may be extended for up to three further periods of 5 years each. As the annual sub-licence fee is not known until the Penrith City Council advertises the equivalent fee of the hire of one winter season hire of a floodlit sports field, the future liability cannot be determined with an acceptable degree of reliability. Accordingly, the operating lease commitment details cannot be disclosed in accordance with Accounting Standard AASB 1008 'Leases'. (refer note 8)

Note 21: Members' Funds

The company is Limited by Guarantee. In the event of winding-up, the Constitution states that each Member is required to contribute a maximum of \$100 towards meeting any outstanding obligations of the company. At 31 December 2017 the number of Members was 7 (31 December 2016: 7).

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Notes to the Financial Statements for the Year Ended 31 December 2017

Note 22: Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, investments and accounts receivable and payable.

The carrying amount of each category of financial instruments, measured in accordance with *AASB 139 Financial Instruments: Recognition and Measurement* as detailed in the accounting policies to these financial statements, are as follows:

	Note	2017 \$	2016 \$
Financial assets			
Cash and cash equivalents	4	4,373,026	4,710,953
Trade and other receivables	5	99,190	505,791
Investments Held in Bromley Trust	9	288,133	294,920
Total financial assets		<u>4,760,349</u>	<u>5,511,664</u>
Financial liabilities			
Financial liabilities at amortised cost:			
- trade and other payables	10(a)	664,495	1,217,411
- Borrowings	12	225,000	-
Total financial liabilities		<u>889,495</u>	<u>1,217,411</u>

Refer to Note 23 for detailed disclosures regarding the fair value measurement of the company's financial assets and financial liabilities.

Note 23: Fair Value Measurements

The company has the following assets, as set out in the table below, that are measured at fair value on a recurring basis after their initial recognition. The company does not subsequently measure any liabilities at fair value on a recurring basis and has no assets or liabilities that are measured at fair value on a non-recurring basis.

	Note	2017 \$	2016 \$
Recurring fair value measurements			
Investments Held in Bromley Trust	9	652,892	607,655

ROWING AUSTRALIA LTD.
ABN 49 126 080 519
DIRECTORS' DECLARATION

In accordance with a resolution of the directors of Rowing Australia Ltd., the directors of the company declare that:

1. The financial statements and notes, as set out on pages 5 to 19, are in accordance with the Corporations Act 2001 and:
 - a. comply with Australian Accounting Standards - Reduced Disclosure Requirements; and
 - b. give a true and fair view of the financial position of the company as at 31 December 2017 and of its performance for the year ended on that date.
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.



R G Scott
Director



M Howes
Director

Dated this 3rd day of May 2018

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF ROWING AUSTRALIA LTD.
(Page 1 of 3)

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report of Rowing Australia Ltd. (the company), which comprises the statement of financial position as at 31 December 2017, and the statement of profit and loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the directors' declaration.

In our opinion, the accompanying financial report of Rowing Australia Ltd. is in accordance with the Corporations Act 2001, including:

- (a) giving a true and fair view of the entity's financial position as at 31 December 2017 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Regulations 2001.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001 which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter –Economic Dependence

We draw attention to Note 1(n) of the financial report, which states that the company is dependent on the Australian Sports Commission ("the Commission") for the majority of its revenue used to operate the business. If the grants are not received, whether the company is able to continue to operate the business as a going concern, is uncertain. Our opinion is not modified in respect of this matter.

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ROWING AUSTRALIA LTD.
ABN 49 126 080 519

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF ROWING AUSTRALIA LTD.
(Page 2 of 3)

Information Other Than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 31 December 2017, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters Relating to the Electronic Presentation of the Audited Financial Report

This auditor's report relates to the financial report of Rowing Australia Ltd. for the year ended 31 December 2017, intended to be included on the Company's website. The Company's directors are responsible for the integrity of the Company's website. We have not been engaged to report on the integrity of the Company's website. The auditor's report refers only to the statements named above. It does not provide an opinion on any other information which may have been hyperlinked to/from these statements. If users of this report are concerned with the inherent risks arising from electronic data communications they are advised to refer to the hard copy of the audited financial report to confirm the information included in the audited financial report presented on the website.

Responsibility of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

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ROWING AUSTRALIA LTD.
ABN 49 126 080 519

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF ROWING AUSTRALIA LTD.
(Page 3 of 3)

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstance, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by directors and management.
- Conclude on the appropriateness of directors and management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosure in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transaction and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

WPIAS Pty Ltd
Authorised Audit Company No. 440306



Lee-Ann Dippenaar BCom CA RCA
Director

Dated this 3rd day of May 2018

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ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Detailed Income Statement - Administration
for the Year Ended 31 December 2017

	2017		2016
	\$		\$
Income			
Commercial Revenue	97,236		1,689,470
Grants	77,237		10,000
Other Revenue	80,411		107,093
Total Income	<u>254,884</u>		<u>1,806,563</u>
Plus Other Income			
Development & Events Transfer	118,812		118,812
High Performance Transfer	796,000		696,000
Business Unit Recovery	<u>914,812</u>		<u>814,812</u>
Less Expenses			
Event & Location expenses	9,341		23,296
Financial Expenses	37,244		60,015
Insurance Expenses	72,700		62,564
Media & Communication Expenses	473		10,634
Operating Expenses			
Apparel & Clothing	-		445
Computer consumables and maintenance	104,396		12,169
Consultancy Fees	176,536		140,812
Contractors	12,560		-
Currency (Gains)/Losses	(137,273)		52,014
Depreciation	34,266		22,237
Fees	13,074		12,692
Freight	505		532
General Expenses	14,202		29,893
Gifts & Memorabilia	3,256		4,447
Grants	-		17,911
Hire of Equipment	73		357
Internet and Data	273		590
Legal Fees	52,610		43,464
Meals & Catering	15,296		16,311
Minor Assets <\$1000	-		1,124
Mobile Phones	27,001		30,861
Other Expenses	41,629		-
Photocopying	520		3,621
Postage	3,040		4,725
Printing	4,541		1,899
Staff Amenities	471		2,209
Stationery	4,276		1,832
Subscriptions	28,756		28,011
Subsidies	6,397		6,455
Transaction To Be Acquitted	-		1,081
Telephone - landlines	22,617	429,022	17,670
Property Expenses	<u>79,340</u>		<u>64,376</u>
Sport Science Related Expenses	-		<u>10,341</u>
Staff Expenses	759,910		721,054
Travel Expenses	100,372		133,308
Vehicle Expenses	12,136		17,622
Total Operating Expenses	<u>1,500,538</u>		<u>1,556,572</u>
Net Profit (Loss)	<u>(330,842)</u>		<u>1,064,803</u>

This Statement does not form part of the audited financial statements

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Detailed Income Statement - Marketing
for the Year Ended 31 December 2017

	2017	2016
	\$	\$
Income		
Commercial Revenue	74,228	-
Grants	6,210	-
Other Revenue	-	-
Total Income	<u>80,438</u>	<u>-</u>
Plus Other Income		
Development & Events Transfer		-
High Performance Transfer	52,000	-
Business Unit Recovery	<u>52,000</u>	<u>-</u>
Less Expenses		
Event & Location expenses	35,475	-
Financial Expenses	107	-
Media & Communication Expenses	21,542	-
Operating Expenses		
Apparel & Clothing	114	-
Computer consumables and maintenance	99	-
Consultancy Fees	26,274	-
Contractors	44,585	-
Currency Gains/Losses	151	-
Depreciation	257	-
Fees	44	-
Freight	375	-
General Expenses	132	-
Gifts & Memorabilia	2,885	-
Hire of Equipment	961	-
Internet and Data	750	-
Meals & Catering	4,501	-
Mobile Phones	1,482	-
Postage	177	-
Printing	5,864	-
Stationery	457	-
Subscriptions	4,058	-
Website Expense	75	-
Telephone - landlines	93,241	-
Property Expenses		-
Sport Science Related Expenses		-
Staff Expenses	34,961	-
Travel Expenses	69,033	-
Vehicle Expenses	7,746	-
Total Operating Expenses	<u>262,105</u>	<u>-</u>
Net Profit (Loss)	<u>(129,667)</u>	<u>-</u>

This Statement does not form part of the audited financial statements

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Detailed Income Statement - Development
for the Year Ended 31 December 2017

	2017	2016
	\$	\$
Income		
Commercial Revenue	138,748	123,836
Grants	337,682	279,017
Other Revenue	47,660	34,486
Total Income	<u>524,090</u>	<u>437,339</u>
Less Operating Expenses		
Event & Location Expenses	3,703	2,369
Financial Expenses	-	650
Media & Communication Expenses	4,573	14
Operating Expenses		
Apparel & Clothing	86	7,537
Computer consumables and maintenance	181	1,272
Consultancy Fees	1,000	78,525
Contractors	30,585	15,323
Fees	65,649	66,527
Freight	496	35
General Expenses	51,047	117,903
Gifts & Memorabilia	400	3,149
Grants	-	1,914
Legal	600	-
Meals & Catering	44	548
Minor Assets	10,000	-
Postage	1,157	49
Printing	2,381	4,646
Stationery	1,746	-
Transaction To Be Acquitted	-	1,082
Subscriptions	-	-
	<u>165,372</u>	<u>298,510</u>
Staff Expenses	121,183	83,826
Travel Expenses	53,111	39,594
Vehicle Expenses	<u>2,415</u>	<u>909</u>
Total Operating Expenses	<u>350,357</u>	<u>425,872</u>
Net Profit	<u>173,733</u>	<u>11,467</u>
Total Expenses	350,357	425,872
Less Admin Charge (\$3384 x 12)	<u>40,608</u>	<u>40,608</u>
	<u>309,749</u>	<u>385,264</u>

This Statement does not form part of the audited financial statements

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Detailed Income Statement - Events
for the Year Ended 31 December 2017

	2017		2016
	\$		\$
Income			
Commercial Revenue	592,063		532,876
Grants	1,305,000		1,300,000
Other Revenue	1,703		59,079
Total Income	<u>1,898,766</u>		<u>1,891,955</u>
Less Operating Expenses			
Boat & other related expenses	10,713		10,863
Event & Location expenses	406,368		244,418
Financial Expenses	1,030		4,344
Insurance Expenses	3,312		5,216
Media & Communication Expenses	165,528		153,185
Operating Expenses			
Apparel & Clothing	29,969		26,816
Computer consumables and maintenance	114		135
Contractors	172,039		174,625
Depreciation	1,096		-
Fees	79,118		93,616
Freight	1,701		-
General Expenses	6,775		7,828
Gifts & Memorabilia	-		-
Grants	-		158,530
Hire of Equipment	52,356		67,423
Internet and Data	10,854		14,222
Legal Fees	-		-
Meals & Catering	14,480		37,284
Medical & First Aid Costs	-		21,221
Minor Assets <\$1000	1,017		1,732
Mobile Phones	850		508
Photocopying	-		16,170
Postage	901		-
Printing	15,241		7,721
Stationery	819		508
Subscriptions	916		500
Subsidies	185,780		15,370
Transaction To Be Acquitted	-		(273)
Telephone - landlines	81	574,107	150
Property Expenses		1,035	14,989
Staff Expenses		216,827	207,293
Travel Expenses		115,220	89,285
Vehicle Expenses		17,545	15,147
Total Operating Expenses		<u>1,511,685</u>	<u>1,388,826</u>
Net Profit		<u>387,081</u>	<u>503,129</u>
Total Expenses		1,511,685	1,388,826
Less Admin Charge (\$6517 x 12)		<u>78,204</u>	<u>78,204</u>
		<u>1,433,481</u>	<u>1,310,622</u>

This Statement does not form part of the audited financial statements

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Detailed Income Statement - High Performance (inc Para Rowing Program)
for the Year Ended 31 December 2017

	2017		2016
	\$		\$
Income			
Commercial Revenue	2,147,997		(1,238,977)
Grants	7,813,719		8,026,034
Other Revenue	435,730		647,817
Total Income	<u>10,397,446</u>		<u>7,434,874</u>
Less Operating Expenses			
Foreign Currency Gains and Losses	132,202		(37,864)
Boat & other related expenses	310,723		232,922
Event & Venue Hire Costs	174,883		195,315
Financial Expenses	2,421		7,186
Insurance Expenses	28,837		26,512
Media & Communication Expenses	30,000		30,917
Operating Expenses			
Apparel & Clothing	326,855	126,702	
Athlete Support Payments	983,242	51,560	
Computer consumables and maintenance	883	3,048	
Consultancy Fees	101,776	378,561	
Contractors	229,962	67,051	
Depreciation	88,276	32,107	
Fees	834,073	777,599	
Freight	38,974	68,141	
General Expenses	(1,798)	116,428	
Gifts & Memorabilia	4,398	5,024	
Grants	-	54,298	
Hire of Equipment	20,368	1,717	
Internet and Data	1,246	1,200	
Lease of Equipment	-	5,025	
Legal Fees	36,745	66,632	
Meals & Catering	47,698	174,382	
Medical & First Aid costs	-	55,446	
Minor Assets <\$1000	19,488	4,475	
Mobile Phones	15,640	5,040	
Photocopying	-	-	
Postage	2,097	493	
Printing	327	3,054	
Project Expenses	-	-	
Stationery	1,282	1,634	
Subscriptions	8,540	14,282	
Subsidies	1,096	377,512	
Subsidies SASI	196,807	55,366	
Subsidy ACTAS	194,886	-	
Subsidy NSWIS	302,461	134,257	
Subsidy QAS	230,938	77,454	
Subsidy TIS	199,439	103,854	
Subsidy VIS	307,747	165,760	
Subsidy WAIS	233,445	91,006	
Telephone - landlines	166	-	
Transaction To Be Acquitted	-	34,195	
Travel Phones	-	4,427,053	3,106
			3,056,409

This Statement does not form part of the audited financial statements

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Detailed Income Statement - High Performance (inc Para Rowing Program) (Continued)
for the Year Ended 31 December 2017

	2017	2016
	\$	\$
Property Expenses	69,318	71,949
Sport Science & Medical Expenses	319,899	459,733
Staff Expenses	2,093,333	1,787,528
Touring & Travel Expenses	2,121,182	2,655,687
Vehicle Expenses	180,867	279,292
Total Expenses	<u>9,890,718</u>	<u>8,765,586</u>
Net Profit (Loss)	<u>506,728</u>	<u>(1,330,712)</u>
Total Expenses	9,890,718	8,765,586
Less Admin Charge	<u>796,000</u>	<u>696,000</u>
	<u>9,094,718</u>	<u>8,069,586</u>

This Statement does not form part of the audited financial statements

ROWING AUSTRALIA LTD.
ABN 49 126 080 519

Detailed Income Statement - Bromley
for the Year Ended 31 December 2017

	2017	2016
	\$	\$
Income		
Other Revenue		
Distributions Received	25,837	24,824
Interest Received	646	1,239
Sundry Income	-	-
Change in Value of Listed Investments		3,490
Total Other Revenue	<u>26,483</u>	<u>29,553</u>
Total Income	<u>26,483</u>	<u>29,553</u>
Gross Profit	<u>26,483</u>	<u>29,553</u>
Less Operating Expenses		
Financial Expenses		
Bank Charges	120	120
Loss on Sale of Investment	6,685	-
Total Financial Expenses	<u>6,805</u>	<u>120</u>
Operating Expenses		
Fees	455	-
Subsidies	24,532	16,818
Legal Fees	-	-
Total Operating Expenses	<u>24,987</u>	<u>16,818</u>
Total Operating Expenses	<u>31,792</u>	<u>16,938</u>
Net Profit	<u>(5,309)</u>	<u>12,615</u>

This Statement does not form part of the audited financial statements

